

Richard J. Norton  
Department of National Security Affairs  
United States Naval War College  
686 Cushing Road, Newport, RI 02841

## **ACADEMIC EMPLOYMENT AND POSITION**

UNITED STATES NAVAL WAR COLLEGE, National Security Affairs Department  
Full Professor 2005-Present  
Professor 2000-20005  
Military Professor 1993 - 1996

## **EDUCATION**

**The Fletcher School of Law and Diplomacy**, Medford, MA.

Ph.D. in International Relations (2003). "Post-Cold War Decision-Making: The Cases of Somalia, Haiti and Rwanda"

Committee: Dr. Richard Schulz. Dr. Robert J. Pfaltzgraff, Dr. Alan Hendrickson

Master of Arts in Law and Diplomacy (1995).

Master of Arts 1991

**The University of Tulane**, New Orleans. LA

Bachelors of Arts (History) 1976

Naval ROTC Scholarship (1972-1676).

## **PROFESSIONAL EXPERIENCE**

### **U.S. Navy**

**1976 – 1980** Main Propulsion Assistant and Combat Information Center Officer, USS Cochrane (DDG-21), Pearl Harbor, HI

**1980-1982** Senate Liaison Officer, United States Navy Office of Legislative Affairs, Washington, DC.

**1982-1984**, Combat Systems Officer, USS John Hancock (DD-981), Charleston, SC.

**1984 – 1986**, Weapons Officer, USS Richmond K. Turned (CG-20), Charleston, SC

**1986-1988**, Executive Officer, USS Worden, (CG-18), Pearl Harbor, HI.

**1998-1990**, Executive Assistant, Director of Plans, Policy and Operations, United States Navy Staff, the Pentagon,

**1990-1991**, Navy Fellow, the Fletcher School of Law and Diplomacy, Boston, MA  
**1991 – 1993**, Weapons Officer, USS Long Beach (CGN-9), San Diego, CA.  
**1993-1996**, Military Professor, United States Naval War College, Newport, RI.

## **CURRENT AND RECENT TEACHING**

**1999 – Present** Naval War College, Newport, RI  
Professor of National Security Affairs, including multi-year assignments as Course Director for Policy Making and Process, National Security Decision Making Department, and Course Director for Leadership Concepts, National Security Affairs Department (formerly National Security Decision Making Department)

### **Electives**

Colonial Wars /Colonial Wars in Africa 2000 – 2005, 2010 – Present  
A ten-week seminar developed by the Professor

Wars of African Independence 2006 – Present  
A ten-week seminar developed by the Professor

The Face of Future War 2001 – 2009  
A ten-week seminar developed by the professor

Failing States 1996  
A ten-week seminar developed by the professors (with James Miskel)

International Relations Theory 1994 - 1995  
A ten-week seminar developed by the professors (with Andrew Ross)

Civil War 1994 – 1996  
A ten-week seminar developed by the professors (with Charles Niemeyer)

African Security Studies 2005  
*A ten-week course developed by the professor.*

## **ADDITIONAL ACADEMIC EXPERIENCE**

### **Florida International University, Department of International Relations,**

**Miami, FL.** *Adjunct Professor of Political Science*, 1996 -2000. Taught Security Studies, Decision-making, Introduction to International Relations. *Lecturer*, Senior Studies Institute

**Hart College, Oxford, England.** Visiting Lecturer. July, 2018. Taught National Security Decision Making.

**Salve University, Department of International Relations,** *Adjunct Professor of Political*

*Science*. 2015 – Present. Taught Contemporary African Issues, Introduction to International Relations Theory Masters Online Program, taught International Terrorism and Transnational Crime, On-line PhD program, taught Contemporary African Issues,

## PUBLICATIONS

### EDITED VOLUMES

2023 Chapter co-author and Co-editor with Dr. Sally Paine, et.al, *Handbook of World War II in the Pacific* (Routledge: Oxfordshire) 2025 (estimated date of publication)  
1996 National Security: *Case Studies in U.S. Contingency Operations, Volume I*, co-editor. Newport: Naval War College Press, 1996  
1994 National Security: *Case Studies in Policy Making and Implementation, Volume I* co-editor  
1994 Newport: Naval War College Press, 1994  
National Security: *Case Studies in Policy Making and Implementation - Instructor Handbook*, co-editor. Newport: Naval War College Press

### Book Chapters and Articles

2022 Co-author, Chapter 2, “Feral Cities: in *Understanding Urban Warfare* , Liam Collins and John Spencer, eds. (How gate Publishing: Hampstead)  
2019 Contributing chapter (Lejeune - revised) to “Studies in Decision –Making.”  
2018 “U.S. Aircraft Carrier Survivability in the early 21<sup>st</sup> Century,” *The Bridge*, Vol. 22, Spring,  
2018 “What’s in a name?” *Seapower Magazine*, July  
2015 (Republished) “Through a Mirror Darkly” *The Face of Future War. 1871 – 2005 – War College Series* ISBN10: 1296474429  
2013 “Feral Cities” *Journal of Media and Information Policy*. Vol.1, No.1  
2012 “Through a Mirror Darkly: The Face of Future War 1871-2005 *Naval War College Review*, Vol.62, No.1, Winter2010 “The Security Implications of Feral Cities, *Marine Corps University Journal* Vol 1., No.1, Spring  
Review Essay: “Leonard Wood: Forgotten Greatness,” *Naval War College Review*, Vol 60, No. 2, Spring,  
2007”Darfur” in *National Security: Case Studies in Policy Making*, 10<sup>th</sup> edition, Naval War College Press.  
2010 “Feral Cities: Problems Today, Battlefields Tomorrow?” *Marine Corps University Journal* Vol 1, No.1  
2009 – 1994 Contributing chapter author, 2nd – 12th editions, *National Security: Case Studies in Policy Making and Process*, Naval War College Press, Newport, RI  
2010 “Policy Making and Process: A Guide to Case Analysis, “*National Security: Case Studies in Policy Making and Process* – series Newport: Naval War College Press, 2010  
2010 Haiti,” *National Security: Case Studies in Policy Making and Process* series Newport: Naval War College Press, 2010  
2010 “Between Iraq and a Hard Place: Future U.S. Policy with Iran (With Kevin Little) *Case Studies in Policy Making and Process* –series Newport: Naval War College Press, 2010  
2010 “North Korea,” *Case Studies in Policy Making and Process* series. Newport: Naval War College Press, 2010  
2010 “We Have Some Planes: 11 September, 2001” *Case Studies in Policy Making and Process* series Newport: Naval War College Press, 2010  
2009 “Policy Making and Process: A Guide to Analysis” *Case Studies in Policy Making and*

*Implementation*, 11<sup>th</sup> series Newport: Naval War College Press.2009  
2009 Authored entries on “Failed States” and “Feral Cities” for *The Berkshire Encyclopedia of the 21st Century*, 2007  
2007 “Somalia II” *Case Studies in Policy Making and Implementation*, -series, Newport: Naval War College Press. 2007  
2007”Rwanda”” *Case Studies in Policy Making and Implementation*, series, Newport: Naval War College Press., 2007

2003 “The Intervention in the Democratic Republic of Congo,” *Civil Wars*, vol 6, no 4,  
2003 “Feral Cities, *Naval War College Review*, vol.56, no.4, Autumn, 2003  
2003 “Forward to the Shipyard: The Case of the USS NIMITZ in *National Security: Case Studies in Policy Making and Implementation* series, Newport: Naval War College Press  
2002  
“Refugees and Security in the Great Lakes Region of Africa,” *Civil Wars*, vol5,  
no.1, co-author.  
“Fleet Commander Retires, 2030” co-author with J. Miskel, R. Ratcliff & D. Williams *U.S. Naval Institute Proceedings*, Vol.128, No.6,  
1997 “Spotting Trouble: Identifying Faltering and Failing States”, co-author *Naval War College Review*, Spring,  
2000 – 2017 More than a dozen Op-ed piece published both nationally and globally.  
1998 “Humanitarian Early Warning Systems,” *Global Governance*, 4, July – September,  
Co-author with Dr. James Miskel  
1997 “The Paradox of Early Warning,” *The Journal of Humanitarian Assistance*, July,  
Co-author with Dr. James Miskel

1996 “Overview of Trends, “*National Security: Case Studies in U.S. Contingency Operations, Vol. II*. Newport: Naval War College Press  
1995 “Disaster in the Desert: The U.S. Rescue Attempt, Iran, 1980 in “*National Security: Case Studies in U.S. Contingency Operations, Vol. II*. Newport: Naval War College Press.  
1995 “*The Confrontation with Libya, 1985-1986: El Dorado Canyon*,” in “*National Security: Case Studies in U.S. Contingency Operations, Vo. II*, Newport: Naval War College Press  
1994 “Going to Goma: The Rwanda Deployment, July 1994, “*National Security: Case Studies in U.S. Contingency Operations, Vol. II*. Newport: Naval War College Press  
1994 “Haiti: Uphold Democracy 1994“*National Security: Case Studies in U.S. Contingency Operations, Vol. II*. Newport: Naval War College Press  
1994 “Conclusions,” co-author with Col. Allan Ricketts, 1994  
1994 “Organizational Culture and Socialization, in “*National Security: Case Studies in U.S. Contingency Operations, Vol. I*, Naval War College Press, 199

## **Book Reviews**

“Rise and Fall of French Naval Power,” *Naval War College Review*, submitted -pending.  
“How to Think Like an Officer,” *Naval War College Review*, submitted-pending.  
“The Day After: Why America Wins the War and Loses the Peace,” *Naval War College Review*, accepted, pending.  
“Drones and the Global Order,” *Naval War College Review*, accepted, pending.  
“From Baghdad with Love: A Dog, A Marine, and the Love that Saved Them” *Naval War*

College Review, submitted -pending.

“Contemporary Security Issues in Africa,” *Naval War College Review*, accepted Vol.56, No, 4-pending.

“On Wide Seas: The U.S. Navy in the Jacksonian Era, *Naval War College Review*, Vol. 75, No.4, Autumn 2022

“Admiral Gorshkov: The Man Who Challenged the U.S. Navy, *Naval War College Review* Vol. 75, No.3, Summer, 2022

“The Day After: Why America Wins the War but Loses the Peace, *Naval War College Review*, Vol. 75, No,2, Spring,2022

“How Carriers Fought: Carrier Operations in World War II, *Naval War College Review*, Vol. 75, No.1, Winter, 2021

“Something of Themselves: Kipling, Kingsley, Conan Doyle and the Anglo-Boer War, *Naval War College Review*, Vol. 74, No 4, Autumn, 2021

“The Allure of Battle: A History of How Wars Have Been Won and Lost,” *Naval War College Review*, Vol. 74, Summer, 2021

“Building Militaries in Fragile States: Challenges for the United States, *Naval War College Review*, Vol.74, No.1, Winter 2021

“To Master the Boundless Sea: The U.S. Navy, the Marine Environment, and the Cartography of Empire, *Naval War College Review*, Vol.73,No.3, Summer 2020

“India’s Wars: A Military History 1947-1971, *Naval War College Review*, Vol. 73, No. 1, Winter 2020

“The ‘Stan,” *Naval War College Review*, Vol. 72, No.3, Summer, 2019

“Soft War: The Ethics of Unarmed Conflict, *Naval War College Review*, Vol. 72, No2, Spring 2019

“Selling War: A Critical Look at the Military’s PR Machine,” *Naval War College Review*, Vol.72, No. 1 Winter, 2019

“Shadow Over the Atlantic: The Luftwaffe and the U-boats, 1943 – 45,” *Naval War College Review*, Vol. 71, No. 4, Autumn, 2018

“Team of Teams: New Rules of Engagement for a Complex World,” *Naval War College Review*, Vol 71, No.3, Summer, 2018

“The Evolution of Grand Strategic Thought,” *Naval War College Review*, Vol. 71, No.2, Spring 2018

“Practise to Deceive: Learning Curves of Military Deception, *Naval War College Review*, Vol. 70, No. 4, Autumn, 2017.

“Honor Before Glory: The Epic World War II Story of the Japanese-American GIs Who Rescued the Lost Battalion, *Naval War College Review*, Vol. 70, No.4, Autumn, 2017

“TORCH: North Africa and the Allied Path to Victory,” *Naval War College Review*, Vol. 70, No. 3, Summer 2017

“The Pacific War and Contingent Victory: Why Japanese Defeat as Not Inevitable,” *Naval War College Review*, Vol.70, No,3, Summer, 2017

“Deng Xiaoping’s Long War,” *Naval War College Review*, Vol. 70, No. 1, Winter, 2017

“Tarnished: Toxic Leadership in the U.S. Military, *Naval War College Review*, Vol.69, No.2, 2016

“Against the Tide: Rickover’s Leadership Principles and the Rise of the Nuclear Navy,” *Naval War College Review*, Vol.68, No.4, Autumn 2015

“At War in Distant Waters: British Colonial Defense in the Great War,” *Naval War College Review*, Vol. 68, No.3, Summer, 2015

“Presidents and their Generals: An American History of Command in War,” *Naval War College Review*, Vol. 68, No. 2, Spring, 2015

“National Security Through a Cock-eyed Lens: How Cognitive Bias Impacts U.S. Foreign Policy,” *Naval War College Review*, Vol. 67, no.3, Summer, 2014

“Maritime Border Diplomacy, *Naval War College Review*, Vol. 67, No.2, Spring, 2014

“Eisenhower in War and Peace” *Naval War College Review*, Vol.66, No 3, Summer, 2013

“Hitler’s Hangman: The Life of Heydrich,” *Naval War College Review*, Vol.66, No. 1, Winter 2013

“Al-Shabaab in Somalia: the History and Ideology of a Militant Islamist group, 2005-2012, *Parameters*, Vol.43, No.4, Winter, 2013

“Unbroken: A World War II Story of Survival, Resilience and Redemption,” *Naval War College Review*, Vol.65, No. 4, Autumn, 2012

“Democratization in Africa: Progress and Retreat,” *Naval War College Review*, Vol. 66, No. 3, Summer, 2012

“Brothers, Rivals, Victors: Eisenhower, Patton, Bradley and the Partnership That Drove the Allied Conquest in Europe,” *Naval War College Review*, Vol. 66, No.2, Spring, 2012

“Battle of Surigao Strait,” *Naval War College Review*, Vol. 66, No. 1, Winter, 2012

“The Grand Design: Strategy and the U. S. Civil War,” *Naval War College Review*, Vol.64, No.3, Summer 2011

“From Hot War to Cold: The U.S. Navy and National Security Affairs, 1945 – 1955, *Naval War College Review*, Vol. 63, No.2, Spring, 2010

“A Leader Becomes a Leader: Inspirational Studies of Leadership for a new Generation,” *Naval War College Review*, Vol.62, No.4, Autumn. 2009

“Strategic Challenges: America’s Global Security Agenda,” *Naval War College Review*, Vol.62, No. 2, Spring, 2009

“Asymmetric Warfare: Threat and Response in the 21<sup>st</sup> Century,” *Naval War College Review*, Vol.61, No.4, Autumn, 2008,

“Educating the Royal Navy: Eighteenth and Nineteenth-century Education of Officers,” *Naval War College Review* Vol 60, No.2, Spring, 2008

“Politics in Southern Africa: State and Society in Transition,” *Naval War College Review*, Vol.61, No. 4, Autumn, 2007“

“Addicted to Failure: U.S. Security Policy in Latin America and the Andean Region,” *Naval War College Review*, Vol. 60, No.3, Summer, 2007

“Remember the Maine and to Hell with Spain,” *Naval War College Review*, Vol.59, No, 4, Autumn 2006

“Blink: The Power of Thinking without Thinking,” *Naval War College Review*, Vol. 59, No.1, Winter, 2006

“Military Intervention: Cases in Context for the 21<sup>st</sup> Century: *Naval War College Review*, Vol.58, No.4, Autumn, 2005

“Peacekeeping on the Plains: Army Operations in Bleeding Kansas, *Naval War College Review*, Vol. 58, No.3, Summer, 2005

“How Democracies Lose Small Wars: State, Societies and the Failures of France in Algeria, Israel in Lebanon and the United States in Vietnam,” *Naval War College Review*, Vol. 58, No.2, Spring, 2005

“The Face of Naval Battle: The Human Experience of Modern War at Sea,” *Naval War College Review*, Vol, 57, No,3, Summer/Autumn, 2004

“The United States and Coercive Diplomacy,” *Naval War College Review*, Vol.57, No. 2, Spring, 2004

“The Savage Wars of Peace: Small Wars and the Rise of American Power,” *Naval War College Review*, Vol. 56, No.3, Summer,2003

“While America Sleeps: Self-Delusion, Military Weakness, and the Threat to Peace Today,” *Naval War College Review*, Vol.55, no. 4, Winter, 2002

“The Secret War Against Hanoi: Kennedy’s and Johnson’s Use of Spies, Saboteurs and Covert Warriors in North Vietnam, *Naval War College Review*, Vol. 54, No.2, Spring, 2001

“The Policy Challenge of Ethnic Diversity, *Nationalism and Ethnicity*, Spring 1997

“A History of the Arab Peoples, *The Fletcher Forum*, Vol16, No,1, Winter 1992

## **SERVICE**

2022-2023 Assessor, ILC Beta Test, CAPEX assessment  
2023 Assessor, SLC Beta Test, CAPEX assessment  
2023 Directed work of Tallis Colberg, Intern, Dartmouth University (Summer)  
2023 Directed Research Advisor for 2-credit research project for LCDR Richard Jones, August,  
2022 Member, Special Promotion Committee  
2022 Member, War Gaming Department Hiring Committee  
2022 Researched, designed and co-presented “1943 at the Movies” A historical retrospective  
2022 Featured Veteran’s Day Speaker Newport, RI  
2022 John Marshall Veterans Center, Student Veterans of America Oral history Project, 2 hour  
taped interview, Fall, Bristol Community College  
2021 Featured Speaker “Carrier Survivability” the Quincidivium, Newport, RI  
2018 JTF-HOA War Game  
2018 Panel Moderator “Breaking the Mold: War and Strategy in the 21<sup>st</sup> Century Conference:  
Work Shop Panel  
2018 Lectured on “The Phenomenon of Feral Cities “*Naval War College National Security  
Lecture Series*.  
2018 Breaking the Mold: War and Strategy in the 21<sup>st</sup> Century,” Naval War College Team  
2017 Created and delivered lecture “The Defense Budge ad Security” at The Paraguayan Senior  
Officers College, Asuncion, Paraguay.  
2017 Keynote Speaker, “Remembering” Veteran’s Day Memorial Service, Warren, RI.  
2017 Moderator, “Women, Peace and Security Conference.  
2017 Lecture “Carrier Survivability” *Naval War College Foundation Lecture Series*, Sarasota FL  
2017 NSA Tenure Committee  
2017 Member, NSA Editorial Review Board  
2017 Naval War College representative to the Secretary of the Navy’s *High Velocity Edge  
Committee*  
2007 Chatham House/Wilton Park Conference: WP837: Responding to Disasters: The Use of  
Military Assets is Disaster Relief. Delivered a presentation on *Hurricane Katrina and Disaster  
Relief*  
2006 – NSDM Department, Faculty Hiring Committee

## **CURRICULUM DEVELOPMENT**

2022 -2023 Responsible for Session FPA-1 “Introduction and Overview of Perspectives of  
Analysis  
2022- 2023 Responsible for Session FPA-2 “Cuban Missile Crisis”  
2022 Responsible for Session FPA-24 “The Indonesian Handshake”  
2022 Served as member of the course final examination committee  
2021 – 2022: Assigned lead for FPA Block II , Sessions 8-13 “Constitutional Foreign Policy  
Makers.”  
2021 – Responsible for session FPA-13 “The National Security Council and the Interagency”  
2018: Responsible, with Dr. Jessica Blankshain for Leadership Concepts session 15  
“Implementation – Leading from the Middle”  
2018 Responsible for Leadership Concepts Session 9: “General McChrystal”  
2018 Authored Leadership Case Study “General Stanley McChrystal, USA (ret.)”  
2018 Co-Authored (with Captain Sean Rich, USN) “A Strategic Decision Making Framework”  
2017 Theater Security Decision Making Syllabus design team with Dr. Jessica Blankshain and

Captain Eric Wright, USN Completed new course syllabus.  
2017 Responsible for Session Leadership Concepts 22: Course Wrap-up and Student Reflections”  
2017 Responsible for Leadership Concepts Session 16: “John Archer Lejeune”  
2016 Revised Leadership Case Study “General John Archer Lejeune”  
2016 Authored Decision Making Caselets “Someone has to do it,” “The Truth, the Whole Truth and Nothing but the Truth,” “The Jinx,” “Blurry Choices,” “To Warn or Not to Warn,” “Do You have a Duty to Surrender?”  
2015 Responsible for Leadership Concepts Session 8: “Leading Change”  
2014 Authored Leadership Caselet “Combat Support Forces in the USAF”  
2014: Responsible for Policy Making and Process Session 19 “Current Policy Analysis.”  
2013 Responsible for Leadership Concepts Session 13: “Admiral Rickover”  
2013 Authored Leadership Case Study: John Archer Lejeune: The Cajun Who Saved the Corps”  
2012 Co-Author “Introduction to National Security Decision Making Leadership Concepts” with Dr., Ron Ratcliffe and Dr. Mary Raum  
2012 Responsible for Session LC-1 “An Introduction to TSDM Leadership Concepts”  
2012; Responsible for Leadership Concepts Session “Admiral Hyman Rickover”  
2011 Responsible for Leadership Concepts Session 1: An Introduction to Leadership Concepts”  
2011 Authored Leadership Study/Case “Building a New Discipline at a new Combat command (Africom)  
2011 Assisted Professor Al Shimkus in creating leadership case: “Eisenhower – The Right Man in the Right Job at the Right Time”  
2009 Wrote Leadership Case (and exam) “Stranger in a Strange Land: Fallujah 2007”  
2008 Leadership Case Study: “Resolute Action and Bold Decision: Prime Minister Indira Gandhi”  
2006 Authored Case Study: “A Case of Contradictions: Venezuelan-U.S. Relations 2006”  
2006 Responsible for Policy Making and Process Session 1” An Introduction to Policy Making and Process”  
2002 Authored Leadership Case Study: “Forward to the Shipyard: The Case of the U.S.S. Nimitz”

#### **INVITED CONFERENCE, GUEST LECTURES AND TALKS**

2014 Office of the Secretary of Defense History Speaker Series, “General John Archer Lejeune: The Transformation of the Marine Corps, 1920 – 1929, Pentagon  
2011 Presented Paper” John Archer Lejeune and Decision-Making, New England Political Science Association, Providence, RI.  
2000 – Present Numerous Presentations to Professional Organizations (ISS, NEPSA, 7th IREP and so on), Civil Organizations (Navy League, Naval War College Foundation, and so on) NGOs/Corporations (“The Seminar,” Medicins Sans Frontiers, National Geographic, and so on). Guest Lecture at Academic Institutions (United States Military Academy

#### **PRESENTATIONS, PANELS AND OTHER SERVICE RELATED ACTIVITES**

2020 Presented Lecture “Feral’ Cities,” Naval War College, Spouses lecture series  
2019 Presented lectures and conducted exercises with Ministry of Defense Personnel Gaborone, Botswana  
2019 Presented lecture Urban Concerns, Naval War College, Newport, Spouses lecture series  
2019 Served as keynote speaker at retirement ceremony of Captain Ed Hernandez, USN.



2018 Presented a series of lectures to senior military officers and government officials Asuncion, Paraguay

2017 Lectured to senior military and police officers, Asuncion, Paraguay

2017 In response to request, presented tailored presentations to members of United States Army Special Operations Command, MacDill AFB, Tampa, FL.

2016 Created and delivered a week of Ph.D. lectures for senior Mexican Military Officers and Civilian Officials, at CESNAF HQ, Mexico City, Mexico,

2016 Created and delivered lectures on Decision-Making and Strategy to Senior Military Officers, Asuncion, Paraguay

2015 Lectured at Naval War College Foundation Conference, San Francisco, CA

2015 Lectured on “Feral Cities” to members of e Professional Manufacturers Association

2015 Served on NSDM Department “Writing Committee”

2015 Served as Panel Moderator for the Ethics Conference

Served as a breakout moderator for the Current Strategy Forum

Served as a panel chair for the Women, Peace and Security Conference.

2015 Reviewed Manuscript “War in the Chesapeake” for the *United States Naval Institute Proceedings*

2015 As part of an NWC team, provided RADM Herb a three-hour briefing on security issues in South America

2015 Lectured at Bryant College: “The Policy and Ethical Dilemmas Associated with Guantanamo Bay.”

2015 Presented Lectures to Naval War College Foundation and Navy League Members at Newport, RI and San Francisco and San Mateo, CA.” Piracy,” and “Urban Terror in Africa”

2015, Completed, with Mr. Komlan Alyosh Soe, Intern, background paper “Findings on Zimbabwean: History 1955 – Present.”

2014 Lectured at senior Officers College, Dar-es-Salaam, Tanzania

2014 Lectured “Piracy” to Ocean Cruising Club, Newport, RI

2014 – 2015 Served on the NSDM (now NSA) Contribution grade Committee

2013 Taught two-week reserve officers summer course

2013 Lectured at Medicins Sans Frontiers Annual Conference

2013 Moderator, Naval War College Current Strategy Forum

2013 Moderator, Naval War College, Ethics Conference

2012 Lectures at Naval War College Foundation Conference, San Mateo, CA and Naval Reserve Officers, San Diego, CA

2012 Lectured on Feral Cities “The Seminar,” Carlsbad, CA

2011 Lectured at Women Corporate Directors Global Institute, New York City

2010 Presented a series of lectures at the Ugandan Senior Officers College, Jinja, Uganda

2010 Lectured on “Piracy, 2010,” to visiting officers of CESNAV, Newport, RI

2010 Lectured at Naval War College Foundation Conference, San Mateo, CA

2009 Lectured at Naval War College Foundation Conference San Mateo, CA

2009 Presented series of lectures Center of Naval Excellence, Mombasa, Kenya

2008 Presented paper “Urban Issues” Centra, Technology, Washington, DC

2007 Guest Lecture at the Providence Center on Foreign Relations

### **Awards – Academic**

2018 Teaching Excellence Award, United States Naval War College

2005 Selected Outstanding Professor of the Year by the Student Body, United States Naval War College

2008 Best Game Design, HMGS annual “Cold Wars” convention.

2004 Concept of Feral Cities selected as among notable new ideas of the year by The New York

Times

2001 Special Recognition for “Perseverance and Excellence,” United States Naval War College

2000 Provost Recognition for” Outstanding Performance,” United States Naval War College

1997 Grand Prize, Graduate Student Paper, International Studies South Annual Conference

1996 Received grant from University of Colorado to study post-Disaster local, state and federal government relations

1976 Inducted National History Honor Society

1976 Inducted “Scabbard and Blade,” National ROTC Honor Society”

#### Awards – Military (Personal)

Meritorious Service Medal, 1988, 1990, 1996

Navy Commendation Medal 1980, 1985, 1993

Navy Achievement Medal 1983

#### **Areas of Specialization**

Policy Analysis

Decision making

Leadership

Future Urban Issues

Colonial (Imperial) Warfare

African Security Issues

South American Security Issues

Cuban Missile Crisis

#### **Languages**

English

French