

***Academic Experience:***

7/04—Present    **Professor of National Security Affairs**, U.S. Naval War College

- *Chair, National Security Affairs*, July 2018-Present
  - Lead one of the core academic departments composed of 40 faculty who teach foreign policy analysis and international security.
  - Provide overall leadership and management of all aspects of the department's operations, including curriculum development, faculty recruitment, faculty development, and efficient financial management.
  - Oversee the preparation, review, management, and submission of the annual budget including its justification.
  - Responsible for delivering two core courses that lead to a MA degree and joint professional military education credit.
- *EMC Informationist Chair*, 2009-2017
  - Promoted research and teaching of technology and national security.
  - Convened conferences to further thinking on maritime security, information sharing, and cybersecurity.
- *Sub-Course Director*, 2011-2014
  - Managed, evaluated, and supported 14 faculty to produce common curricula.
  - Responsible for leading curriculum development efforts for a regional studies-based course and a grand strategy-based course
- *Exercise Director*, 2008-9
  - Developed and implemented 3-week long capstone events that challenged students to assess the security environment, craft national and military strategies, and develop concepts to advance U.S. interests
- *Courses Taught*: International Security and Foreign Policy Analysis

09/14—Present    **Faculty Affiliate**, Belfer Center for Science and International Affairs, Harvard Kennedy School.

- *Course Taught*: Central Challenges of American National Security, Strategy, and the Press (co-teach with Graham Allison and David Sanger)
  - ABLConnect Teaching Innovator Prize for 2019

09/14—Present    **Lecturer**, Harvard Extension School

- *Courses Taught*: Cyberspace and International Security; National Security Capstone I and II; Cyber Attack Meets Cyber Policy (short course); Future Foreign Policy and Defense Strategy (short course)
  - Petra Shattuck Excellence in Teaching Award for 2018

1/00—5/03      **Visiting Assistant Professor**, U.S. Naval Academy

- Political Science Department
  - Managed the departmental internship program and course scheduling
  - Assistant Director of the honors program overseeing senior research projects
  - Received honorable mention for top military instructor (2 of 100)
- *Courses Taught*: Research Methods; American Politics; Russian Politics; Russian Foreign Policy; Political Philosophy; Non-Democratic Political Systems; U.S. Interests in Europe

### **Professional Appointments**

- Belfer Center for Science and International Affairs, Harvard, 2014-Present
- Boston Global Forum, 2016-2019
- Rhode Island Cybersecurity Commission, 2015-2017
- Atlantic Council of the United States, 2009-2014

### ***Service to Naval War College***

### **Academic Search Committees**

- Provost and Dean of Faculty, 2022
- Post-Doctoral Fellow in National Security Affairs, 2017
- John A. Van Beuren Chair of Asia-Pacific Studies, 2017
- Jerome E. Levy Chair of Economic Geography, 2016
- Dean of Academics, 2015
- Professor of National Security Affairs, 2014

### **Specialized Committees**

- Curriculum Coordination Council, 2024
- Credit-hour study for NEASC accreditation, 2013
- Strategic Communication, 2009
- Economics and the Core Curriculum, 2008
- Naval War College Writing Guide, 2005

### **International Outreach**

- **Africa**: Botswana Command and Staff College, Ethiopian Defence Command and Staff College, Maritime Center of Excellence, Mombasa, Kenya, Mozambique Institute for Security and Defense Studies, Namibia Navy Staff, Nigeria Defence College, Uganda Senior Command and Staff College, South African Command and Staff College.
- **Western Hemisphere**: Argentine Naval War College, Brazilian Naval War College, Brazilian National War College, Chilean Naval War College, Escuela Naval Almirante Padilla (Colombia), Ecuador, El Salvador, Caribbean Command and Staff College (Jamaica), Paraguayan General Staff, Peru Naval War College, Uruguayan Naval War College, Uruguayan Air War College.

## **Books**

*Security in the Cyber Age: An Introduction to Policy and Technology* with John E. Savage, (New York: Cambridge University Press, 2024).

*Human Security and National Security: Understanding Transnational Challenges* with Kathleen Mahoney-Norris, (New York: Routledge, 2019).

*Oxford Handbook on U.S. National Security*, with Nikolas K. Gvosdev and John Cloud (eds.), (New York: Oxford University Press, 2018).

*Exporting Security: International Engagement, Security Cooperation, and the Changing Face of the U.S. Military, Second Edition*, (Washington, DC: Georgetown University Press, 2016).

*China and Cybersecurity: Espionage, Strategy, and Politics in the Digital Domain* with Jon Lindsay and Tai Ming Cheung (eds.), (New York: Oxford University Press, 2015).

*US Foreign Policy and Defense Strategy: The Evolution of an Incidental Superpower* with Nikolas K. Gvosdev, and Mackubin Owens, (Washington, DC: Georgetown University Press, 2015).

*Inside Defense: Understanding the 21st Century American Military* paperback edition with new introduction with Judith Hicks Stiehm (eds.), (New York: Palgrave Macmillan, 2013).

*Cyberspace and National Security: Threats, Opportunities, and Power in a Virtual World*, (ed.), (Washington, DC: Georgetown University Press, 2012).

*Global Security in a Borderless World* with Kathleen Mahoney-Norris, (Boulder, CO: Westview Press, 2011).

*Exporting Security: International Engagement, Security Cooperation, and the Changing Face of the U.S. Military*, (Washington, DC: Georgetown University Press, 2010).

*Inside Defense: Understanding the 21st Century American Military* with Judith Hicks Stiehm (eds.), (New York: Palgrave Macmillan, 2008).

*Shaping the Security Environment* (ed.), (Newport, RI: Naval War College Press, 2007).

*Flashpoints in the War on Terrorism* with Jeffrey Stevenson Murer (eds.), (New York: Routledge, 2006).

*America's Viceroy: the Military and U.S. Foreign Policy*, (ed.), (New York: Palgrave Macmillan, 2004).

*Promoting Democracy in the Post-Soviet Region*, (New York: Mellen Press, 2002).

## *Articles*

“Geography, Bureaucracy, and National Security: The New Map,” with Nikolas K. Gvosdev, Foreign Policy Research Institute, July 2023.

“Geography, Bureaucracy, and National Security: The Legacies of the Cold War and Post-Cold War Periods,” with Nikolas K. Gvosdev, Foreign Policy Research Institute, June 2023.

US-China Rivalry Exacerbates US Corporate Risk” with John E. Savage, Foreign Policy Research Institute, May 2023.

“When Diplomacy Goes to War,” with Walter Brahmoele, Foreign Policy Research Institute, April 2023.

“Competing Regionally: Developing Theater Strategy,” with James L. Cook and Ross M. Coffey, *Joint Force Quarterly*, January 2022.

“Cybersecurity Convergence: Digital Human and National Security,” with John E. Savage, *Orbis*, Fall 2020.

“U.S. Foreign Policy, Pacific Command, and North Korea,” (trans. in Italian to “La Vocazione Imperiale del PACOM alla Prova della Corea del Nord”), *Limes Rivista Italiana di Geopolitica*, September 2017.

“An Emerging Trump Doctrine?,” with Nikolas K. Gvosdev, *Horizons*, Center for International Relations and Sustainable Development, Autumn 2017.

“Norms, Cyberspace, and National Security,” *Institute of Asia and Pacific Studies*, March 2017.

“8 Foreign Policy Questions Trump Needs to Ask,” with Nikolas K. Gvosdev, *Foreign Policy Research Institute E-Note*, November 21, 2016

“Searching for a Trump Grand Strategy,” with Nikolas K. Gvosdev, *Foreign Policy Research Institute E-Note*, November 15, 2016.

“Maritime Security Deficits and International Cooperation Illegal Fishing, Piracy, and Maritime Security Deficits in Southeast Asia,” *Georgetown Journal of Asian Affairs*, Fall 2016.

“Maritime Security Cooperation,” *MOC Warfighter*, February 2016.

“(Re)Discovering the National Interest,” with Nikolas K. Gvosdev, *Orbis*, Summer, 2015.

“Will China and America Clash in Cyberspace,” with Jon Lindsay and Tai Ming Cheung, *National Interest*, 2015.

“Incidental Superpower: America Will Be Forced to Lead,” with Nikolas K. Gvosdev, *National Interest Online*, February 23, 2015.

“From National to Theater: Developing Strategy,” with James L. Cook, *Joint Force Quarterly*, July 2013.

“When Foreign Policy Goals Exceed Military Capacity, Call The Pentagon,” *Foreign Policy Research Institute E-Note*, February 2013.

“Beyond Budgets: Legacies Impacting American Defense Policy,” *Foreign Policy Research Institute E-Note*, December 2012.

“Incorporating Human Security into National Strategy,” with Kathleen Mahoney-Norris, *Georgetown Public Policy Review*, April 2012.

“Surging Security Force Assistance in Afghanistan,” with William B. Caldwell, *Military Review*, November/December 2011.

“The Imperative of Exporting Security,” *Journal of International Security Affairs*, October 2011.

“Afghanistan and the Future of U.S. Foreign Policy,” 10 Years of War Foreign Policy Roundtable, *Foreign Policy*, October 6, 2011.

“Beyond the Tenth Year in Afghanistan: Security Force Assistance and International Security,” with Bill Caldwell, *Foreign Policy Research Institute E-Note*, September 2011.

“Waging War, Building States,” with Nikolas Gvosdev, *Policy Review*, October 2010.

“Weak States and Security Assistance,” *Prism*, June 2010.

“Translating National Strategy into Theater Strategy” with James L. Cook, *Joint Force Quarterly*, Issue 55, 4<sup>th</sup> Quarter, 2009.

“Civil Defense” with Nikolas Gvosdev, *National Interest Online*, August 3, 2009.

“Military Engagement, Strategy, and Policy,” *Orbis*, Summer 2009.

“Think Again: Piracy,” *Foreign Policy.com*, January 2009.

“Military-Political Relations: The Need for Officer Education,” with Kathleen Mahoney-Norris, *Joint Force Quarterly*, Issue 51, 1<sup>st</sup> Quarter, 2009.

“Counterterrorism and Intelligence Cooperation,” *Journal of Global Change and Governance*, Summer 2008.

“The Military and U.S. Foreign Policy,” *Chronicle of Higher Education*, December 21, 2007.

“How many countries does it take to make a 1,000-ship Navy?” *Naval War College Review*, Winter 2008.

“Building an Intelligence Community,” *Naval War College Review*, Winter 2007.

“Old Allies, New Friends: Intelligence-Sharing in the War on Terrorism,” *Orbis*, Summer 2006.

“Transforming Sea Strike through the Helicopter Fleet,” with Robert T. Elder, *Naval Institute Proceedings*, April 2006.

“Intelligence and Post-Conflict Reconstruction” with Stan Siry. *Low Intensity Conflict & Law Enforcement*, 2003.

“Chinese Use of Perception Management” with Peter Callamari, *International Journal of Intelligence and Counterintelligence*, 2003.

“Coalition Warfare: the Commander’s Role,” *Defense and Security Analysis*, 2002.

“Virtual Teaching Assistant: Understanding Internet Technologies and the Classroom,” American Political Science Association, 2000.

“Overcoming History: Communist Legacy and Problems of Democratic Consolidation in Russia,” *Journal of Indiana Academy of Social Sciences*, Volume II, 1998.

### **Book Chapters**

“Shape and Scope of U.S. National Security,” with Nikolas Gvosdev and John Cloud in *Oxford Handbook of U.S. National Security*, (New York: Oxford University Press, 2018).

“National Interests and Grand Strategy,” with Nikolas Gvosdev in *Oxford Handbook of U.S. National Security*, (New York: Oxford University Press, 2018).

“Climate Change and National Security,” with Kathleen Mahoney-Norris in *Oxford Handbook of U.S. National Security*, (New York: Oxford University Press, 2018).

“From Confrontation to Cooperation: Weak States, Demanding Allies, and the U.S. Military,” in Gordon Adams and Shoon Murray (eds.), *Mission Creep* (Washington, D.C.: Georgetown University Press, 2014).

“An Introduction to National Security and Cyberspace,” in *Cyberspace and National Security: Threats, Opportunities, and Power in a Virtual World*, (ed.), (Washington, DC: Georgetown University Press, 2012).

“Beyond the State: The Impact of Transnational Terrorist Threats on Security and Intelligence Cooperation,” in Ersel Aydinli, *Emerging Transnational (In)security Governance: A Statist-Transnationalist Approach* (London: Routledge: 2009).

“Changing Face of the U.S. Military: Promoting Maritime Security in Africa,” *Crossroads Africa: Perspectives on U.S.-China-Africa Security Affairs*, Council on Emerging National Security

Affairs (Washington, DC: 2009).

“Terrorists, Freedom Fighters, Tyrants, and Guardians” in Jeff Norwitz, *Armed Groups* (Newport, RI: Naval War College Press, 2008).

“Military Diplomacy and the Engagement Activities of Combatant Commanders,” in *Inside Defense: Understanding the 21st Century American Military* with Judith Hicks Stiehm (eds.), (New York: Palgrave Macmillan, 2008).

“An Introduction to the Flashpoints in the War on Terrorism,” with Jeffrey Stevenson Murer in *Flashpoints in the War on Terrorism* with Jeffrey Stevenson Murer (eds.), (New York: Routledge, 2006).

“Resolving Political Conflicts,” with Jeffrey Stevenson Murer in *Flashpoints in the War on Terrorism* with Jeffrey Stevenson Murer (eds.), (New York: Routledge, 2006).

“America’s Viceroy,” with Michelle D. Gavin in *America’s Viceroy: the Military and U.S. Foreign Policy*, (ed.), (New York: Palgrave Macmillan, 2004).

“U.S. European Command: General Wesley Clark and the War for Kosovo,” in *America’s Viceroy: the Military and U.S. Foreign Policy*, (ed.), (New York: Palgrave Macmillan, 2004).

“The Russian Minority in Estonia” in *Palgrave Encyclopedia of Ethnopolitical Groups in Europe*, (Hampshire, UK: Palgrave Macmillan, 2004).

“Coalition Warfare: the Commander’s Role” in Stephen Wrage, *Immaculate Warfare: Participants Reflect on the Air Campaigns over Kosovo and Afghanistan* (Westport, CT: Praeger, 2003).

“Teaching American Government: A Guide and Resource Materials,” American Political Science Association Syllabi Collection, 2000.

### ***Online Commentary***

Contributor, *Foreign Policy Research Institute*, 2011 to Present.

Contributor, *National Interest*, 2015 to Present.

Contributing editor to the *New Atlanticist* at the Atlantic Council, Fall 2008 to Spring 2014.

“The Real Afghan Surge,” *Washington Times*, March 4, 2011.

“Africa Command: Security and Stability, not Oil or Confrontation,” January 2007. *Council for Emerging National Security Affairs*.

“Mission: Possible: Intelligence Community Reform” February 2006. *Council for Emerging National Security Affairs*.

**Radio/TV:** Al Jazeera, Voice of America, CBS Radio, Fox News Radio, KCRW, NBC, National Public Radio Talk of the Nation, WBBM Chicago, WHYI Philadelphia, and Wisconsin Public Radio.

**Print:** *Associated Press, Bloomberg, Reuters, New York Times, Guardian, Globe, CanadaTV, Denver Post, DOD Buzz, Navy Times, Online Newshour PBS, Newsweek Polska, Providence Journal, San Antonio Express, Seapower Magazine, Seattle Post Intelligencer, Semana (Colombia), USA Today, and Washington Post.*

### ***Journals and Book Review Contributor***

Editorial Board member for the *Naval War College Review*. 2006-2021

Editorial Board member for *Journal of Intelligence Studies*. 2014-2020

Senior Editorial Board member for the *National Intelligence Journal*. 2004-2012

### ***Conferences Organized and Chaired***

“Sea Control and Foreign Policy,” Naval War College, April 2017.

“Maritime Power and International Security,” Naval War College, March 2015.

“Maritime Security, Seapower, and Trade,” Naval War College, March 2014.

“Intelligence, National Security, and War,” Naval War College, March 2013.

“Strategy and Cyberspace,” Naval War College, May 2012.

“China and Cybersecurity,” University of California Institute for Global Conflict and Cooperation, April 2012.

“From Cybersecurity to Cyberwar,” Naval War College, September 2010.

“Pirates, Ports, and Partners: Maritime Security in the 21<sup>st</sup> Century,” Washington, D.C., October 2009.

“Strategic Intelligence Symposium,” Bogotá, Colombia, October 2009.

“Intelligence and Maritime Security,” Mayport, Florida, December 2009.



### ***Testimony***

“Security Cooperation,” House Armed Services Committee, October 21, 2015.

“China’s Military Modernization and its Impact on the United States and the Asia-Pacific,” Testimony before the United States-China Economic and Security Review Commission, March 29, 2007.

### ***Lectures and Presentations***

“Human and National Security,” Carnegie Council for Ethics in International Affairs, July 2020.

“Called to Testify: Congressional Oversight of the Armed Forces” with Jessica D. Blankshain, American Political Science Association, September 2019.

“The Future of U.S. National Security,” Carnegie Council for Ethics in International Affairs, October 2018.

“Digital Economy and National Security,” Belfer Center, June 2018.

“Technology, Development, and National Security,” Escola Superior de Guerra, Brazil, May 2018.

“Cyber Strategy for a Nation,” Hanoi University of Science and Technology, March 2018.

“US and PRC Approaches to Cybersecurity,” Police Academy of Viet Nam, March 2018.

“Security Cooperation and the Trump Administration,” Defense Security Cooperation Institute, January 2018.

“Foreign Policy and Defense Strategy among Great Powers of the Pacific,” International Studies Association, Hong Kong, June 2017.

“Preventing Cyber Conflict: A 21<sup>st</sup> Century Challenge,” Boston Global Forum, December 14, 2016.

“Rise of China and Future of Cybersecurity,” World Affairs Council of Central Illinois, November 2016.

“Future of US-China Relations,” China Foreign Affairs University, Beijing, June 27, 2016.

“Cybersecurity Deficits and International Norms,” Boston Global Forum, June 6, 2016.

“Securing Cyberspace and the G7 Agenda,” Boston Global Forum, May 9, 2016.

“Rise of China and Future of Cybersecurity,” University of Glasgow, March 30, 2016.

“Use of Cyber Power in Future Conflicts,” Patuxent Defense Forum, St. Mary’s College of Maryland, June 2015.

“Cyber Threats to the U.S. Government and Private Sectors,” University of Texas El Paso, March 2015.

“Maritime Risk Symposium” University of Southern California, November 2014.

“Cybersecurity as National Security,” Naval Academy Foreign Affairs Conference, April 2014.

“Power Diffusion and Security Assistance,” International Studies Association, April 2013.

“Roundtable: Beyond Diffuse National Interests: US Grand Strategy after Afghanistan,” International Studies Association, April 2013.

“Maritime Security and Information Sharing,” Maritime Security and Coastal Africa, November 2012.

“Overcoming Barriers to Information Sharing,” Asia-Pacific Multinational Open Source Conference, September 2012.

“Cyber Command and International Law,” Naval War College, June 2012.

“Security Deficits and the Demand for Security Assistance,” American University, February 2012.

“U.S. Foreign Policy after Afghanistan,” World Affairs Council of Rhode Island, January 2012.

“NATO and the Afghan Surge,” Atlantic Council of the United States, June 2011.

“NATO and Building the Afghan Army, Air Force, and Police,” Salve Regina University, June 2011.

“The Other Side of COIN: Building the Afghan Security Forces,” Center on Irregular Warfare, June 2011.

“Operationalizing Defense, Development, and Diplomacy,” 5<sup>th</sup> Annual Reconstruction and Stability Workshop on Building Interagency Strategies to Improve Civil-Military Operations, Washington, DC, February 9-11, 2010.

“Maritime Security and Technology,” Navy League of New York, December 16, 2009.

“Changing Face of the U.S. Military: Security Assistance and Economic Development,” International Studies Association - ABRI Joint International Meeting: *Diversity and Inequality in World Politics*, Rio de Janeiro, Brazil, 22-24 July 2009.

“Rethinking War Colleges: The Changing Role of Professional Military Education,” Chair and Presenter, Annual International Studies Association February 2009.

“Unusual Propositions about Piracy,” World Affairs Council of Rhode Island, January 7, 2009.

“Terrorists, Freedom Fighters, Tyrants, and Guardians,” with Jeffrey Stevenson Murer, Annual International Studies Association Meeting 2008.

“Generals, Admirals and Politics: Proposing Civil-Military Competencies for Educating Field-Grade Officers,” with Kathleen Mahoney Norris, Annual International Studies Association Meeting 2008.

“Dissemination Revolution: The Challenges of Sharing Intelligence,” Office of Director of National Intelligence, January 2008.

“Theorizing Post-International Security Cooperation,” NATO Advanced Research Workshop, Bilkent University (Turkey), December 2007.

“The Militarization of U.S. Foreign Policy,” Chair and Presenter, Annual American Political Science Association Meeting 2007.

“Teaching Civil-Military Relations to the U.S. Military: Balancing Scholarship, Policy, and Politics,” Annual International Studies Association Meeting 2007.

“Flashpoints in the War on Terrorism,” Chair and Presenter, Annual International Studies Association Meeting 2007.

“Understanding the U.S. National Security Strategy,” Caribbean Junior Command and Staff College, Kingston, Jamaica. December 2005.

Chair and Discussant. “External Factors of Democratization,” Annual Midwest Political Science Association Meeting 2003.

“Chechnya and Terrorism,” Johns Hopkins University, December 2002.

“Air War for Kosovo,” University of Maryland, July 2002.

“U.S. Military Operations in the Balkans,” Johns Hopkins University, April 2002.

“Inspired to Act: An Analysis of How Democracy is Promoted,” with Kathleen Young, Annual Midwest Political Science Association Meeting 2001.

“New Directions in U.S. Foreign Policy,” Johns Hopkins University, December 2001.

“What’s Next: the 2004 Presidential Election,” Johns Hopkins University, December 2000.

“Democratization after the Cold War: Assessing Democratic Assistance to the Post-Soviet Region,” Annual American Political Science Association Meeting 1999.

“Civic Education and Political Science: Measuring the Impact of Political Science 101” with Brian C. White, Annual Midwest Political Science Association Meeting 1999.

“Problems of Democratization in Post-Totalitarian Societies,” Brussels School of International Studies, Belgium, January, 1999.

“After the Fall: U.S. Foreign Policy after the Cold War,” Annual Illinois Political Science Association Meeting 1998.

### ***International Experience***

#### *Strategy Development:*

- **Africa:** East African and Southwest Indian Ocean maritime strategy, Djibouti; maritime security, Madagascar; naval strategy, Tanzania; Mauritius, leader development.
- **Western Hemisphere:** intelligence sharing, Belize, Colombia-U.S. Intelligence Summit, strategy development, Colombia; maritime strategy, Honduras; national strategy and defense review, Jamaica.
- **Near East:** national security strategy, Qatar; strategy review, Iraq.

#### ***Other Professional Experiences:***

5/15—5/2017     **Commissioner, Rhode Island Commission on Cybersecurity**

- One of 28 governor-appointed commissioners to examine the state of cybersecurity in Rhode Island and develop a comprehensive strategy to improve state cybersecurity.

7/95— 11/98     **Project Officer,** Heartland International

- Implemented political, economic and social development grants for NGO and political party leaders from Croatia, Macedonia, and Albania
- Developed and managed a State Department-funded technical training program for business and civic leaders from the post-Soviet region

#### **Navy Reserve Information Force**

- Led organizations in support of:
  - U.S. European Command, Dec 2019 – Jan 2023
  - U.S. Indo-Pacific Command, Dec 2016 – Nov 2019
  - U.S. Naval Forces Central Command, Dec 2014 – Nov 2016
  - U.S. Southern Command, Dec 2011 – Nov 2014
  - NATO Training Mission Afghanistan, Nov 2010 – Oct 2011

## *Education*

### **University of Illinois at Chicago**

Department of Political Science

Ph.D.—Public Policy Analysis, 2001

Areas of Specialization: Public Policy, Democratization, U.S. Foreign Policy

Dissertation: *Democracy for Export: Formulation, Implementation, and Evaluation of Democracy Promotion.*

### **Naval War College** (Fleet Seminar Program)

Diploma with highest distinction—2002

Courses: Strategy & Policy, Joint Maritime Operations, National Security

*Director's Award for Academic Excellence*

### **University of Illinois at Chicago**

Master of Arts—Political Science, 1997

Areas of Specialization: Eastern Europe, Political Culture, American Politics

### **Northwestern University**

Traveling Scholar's Program 1996

### **University of Illinois at Chicago**

Bachelor of Arts—Political Science & Russian, 1993

Graduated with Honors