



Strategy in Complex and Uncertain Times

PROGRAM OF EVENTS

Tuesday, June 14, 2016 (Civilian-business attire/Military-	y-summer white or service equivalent
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7:30 a.m.	Guest Registration
8:30	Administrative Announcements
8:40	Welcome Introduction Rear Admiral P. Gardner Howe III, U.S. Navy, President, U.S. Naval War College
8:45	Keynote Address #1 The Honorable Janine Davidson, Under Secretary of the Navy
9:30	Keynote Address #2 Dr. Andrew F. Krepinevich, Jr., Center for Strategic and Budgetary Assessments
10:15	Break
10:45	Panel 1: Lessons of the Masters What do alagain works of strategy have to togeth up about America's strategies

What do classic works of strategy have to teach us about America's strategic predicament in the world today?

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- Dr. James R. Holmes, U.S. Naval War College
 Dr. Timothy D. Hoyt, U.S. Naval War College
- Dr. Michael F. Pavković, U.S. Naval War College
- Dr. Toshi Yoshihara, U.S. Naval War College
- Moderator: Dr. Andrea J. Dew, U.S. Naval War College

12:15 p.m. Lunch

2:00 Panel 2: Successes and Failures

In the past, leaders and organizations also faced unanticipated and difficult challenges. This panel will explore the successes and failure of the past in dealing with complexity and uncertainty.

- Dr. Hal Brands, Duke University
- Dr. Andrew J. Bacevich, Boston University
- Dr. Paul Bracken, Yale University
- Moderator: Prof. David Brown, U.S. Naval War College

3:30 Adjourn

Wednesday, June 15, 2016 (Civilian-business attire/Military-summer white or service equivalent)		
8:30 a.m.	Keynote Address #3 Ambassador Robert D. Blackwill, Council on Foreign Relations	
9:30	Seminars	
11:30	Lunch	
1:00 p.m.	Keynote Address #4 General Robert B. Neller, Commandant, U.S. Marine Corps	
1:45	Keynote Address #5 Dr. Elizabeth C. Economy, Council on Foreign Relations	
2:30	Break	
2:45	 Panel 3: The Strategic Environment / Challenges for the Indo-Pacific Region Dr. Michael J. Green, Georgetown University Dr. Emily O. Goldman, U.S. Cyber Command Dr. Thomas J. Christensen, Princeton University Dr. Ross Babbage, Strategy International Moderator: Prof. Lyle Goldstein, U.S. Naval War College 	
4:15	Adjourn	