

*Curriculum Vitae***EDUCATION**Ph.D. December 2015

Louisiana State University, Baton Rouge, LA

Major: Human Resource Education

Dissertation: *Command Abilities of Captain Career Course Completers in Maneuver, Fires and Effects: A Self-Perceived Assessment*M.S. August 2012

Louisiana State University, Baton Rouge, LA

Major: Human Resource Education

B.A. June 2001

Santa Clara University, Santa Clara, CA

Major: History

A.A. June 1999

De Anza College, Palo Alto, CA

Major: Liberal Arts

PUBLICATIONS

Shaw, M.C. & Witty, J.M. (2017). “Wicked Problems: An Invitation to Read, Think, Speak and Write. *Aviation Digest*, 5(2), 32-34.

http://www.rucker.army.mil/aviationdigest/images/AVN_DIG_2017_04-06.pdf

Shaw, M.C. & Witty, J.M. (2017). Is Army Aviation Truly a Profession. *Aviation Digest*, 5(2), 35-39.

http://www.rucker.army.mil/aviationdigest/images/AVN_DIG_2017_04-06.pdf

Shaw, M.C. & Witty, J.M. (2017). Army Aviation Requires Two Warrant Officer Tracks at the Company Level: Trainers & Maintainers. *Aviation Digest*, 5(3), 41-45.

http://www.rucker.army.mil/aviationdigest/images/AVN_DIG_2017_07-09.pdf

Shaw, M.C. & Witty, J.M. (2017). Overestimated Self-Perceived Command Abilities of Aviation Captains Career Course Graduates: Right or Wrong, You Be the Judge. *Aviation Digest*, 5(3), 46-49. http://www.rucker.army.mil/aviationdigest/images/AVN_DIG_2017_07-09.pdf

Shaw, M.C. & Witty, J.M. (2017). Of Course We Understand Leadership, We are the Army. *Aviation Digest*, 5(4), 36-39.

https://home.army.mil/rucker/application/files/6315/6026/7028/AVN_DIG_2017_11-15.pdf

Shaw, M.C. & Witty, J.M. (2017). What Happened to the Scholar in Warrior Scholar? *Aviation Digest*, 5(4), 42-44.

https://home.army.mil/rucker/application/files/6315/6026/7028/AVN_DIG_2017_11-15.pdf

Shaw, M.C. & Witty, J.M. (2018). Life is Hard, Get on With It. *Aviation Digest*, 6(1), 43-45.
https://home.army.mil/rucker/application/files/5915/6026/7055/AVN_DIG_2018_01-03.pdf

Shaw, M.C. & Witty, J.M. (2018). Lacking Perspective: The Perceived Incompetence of Higher Headquarters? *Aviation Digest*, 6(1), 35-37.
https://home.army.mil/rucker/application/files/5915/6026/7055/AVN_DIG_2018_01-03.pdf

Shaw, M.C. (2020). The Fog of Institutional Training. *Aviation Digest*, 8(4), 34-37.
https://home.army.mil/rucker/application/files/3616/1046/8432/AD_Oct-Dec_2020-WEBFILE-2.pdf

PRESENTATIONS

Cochran, J.C. & **Shaw, M.C. (2015).** C2 on the Move: Practical Approach. An invited presentation to members of “Command and Control on the Move”. Den Helder, Netherlands (March 24-26, 2015).

TEACHING EXPERIENCE

Instructor Pilot, United States Army Aviation Center of Excellence for undergraduate and graduate AH-64D/E courses. (May 2019 to Current). Responsible for the instruction of AH-64D/E Initial Entry Rotary Wing and Advanced Qualification Course aviators. The courses included multiple topics from basic system operation to flight qualification in all modes. Focus on building airframe qualified officers and warrant officers to the operational force. Aviators leave the course with a base qualification as a pilot in the AH-64D/E and are prepared to embrace organizational METL training.

Instructor, College of Humanities & Social Sciences, Louisiana State University for MISL 1011: Leadership and Personal Development. (July 2010 to June 2012). Responsible for the instruction of one section per semester with a total of ~30 students and cadets per semester. The course includes multiple topics to include blocks of instruction on the introduction to the personal challenges and competencies critical for effective leadership. A focus on developing basic knowledge and comprehension of Army leadership dimensions while gaining an understanding of the ROTC program, its purpose in the Army and its advantages for students. Students leave the course as better, more self-aware civil leaders who are capable of reflecting on and learning from their life and leadership experiences.

Instructor, College of Humanities & Social Sciences, Louisiana State University for MILS 1012: Intro to Tactical Leadership. (July 2010 to June 2012). Responsible for the instruction of one section per semester with a total of ~30 students and cadets per semester. The course includes multiple topics on the overview of leadership fundamentals, including setting direction, problem-solving, listening, presenting briefs, providing feedback and effective writing skills.

Instructor, College of Humanities & Social Sciences, Louisiana State University for HIST 4066: Military History of the United States. (May 2012 to June 2012). Responsible for the instruction of one section with a total of ~15 cadets. The course includes an overview of military policy and campaigns, war economy and the organization of the Army from pre-revolutionary through modern day.