

## **JAMES L. COOK**

U.S. Naval War College  
686 Cushing Road  
Newport, Rhode Island 028 41  
(401) 841-2195  
Email: james.l.cook@usnwc.edu

### **Education**

Bachelor of Science, 1985  
United States Military Academy, West Point, NY

Master of Arts, 1997  
Management  
Webster University, St. Louis, MO

Master of Arts with Distinction, 2000  
National Security and Strategic Studies  
U.S. Naval War College, Newport, RI

Master of Arts with Merit, 2005  
Defense Studies  
King's College London, United Kingdom

### **Current Position**

July 2009 to Present: United States Naval War College  
*Associate Professor of National Security Affairs*

Develops and teaches curriculum for senior- and intermediate-level military officers and civilian students in support of Joint Professional Military Education requirements. Conducts seminars to educate national security professionals on the complex factors critical to developing strategy, sizing and structuring future forces, and allocating scarce defense resources. Serves as the National Security Affairs Final Exercise Coordinator that requires students to demonstrate mastery of the course concepts. Co-teaches the Defense Resource Allocation (FE 698) elective with Professor Sean Sullivan.

Sep 2016 to Present: Salve Regina University, Newport, Rhode Island  
*Adjunct Professor*

Develops and teaches curriculum for the ADJ 552 course titled, Terrorism and Transnational Crime. This graduate-level course is intended to provide the student with a working knowledge of the challenges associated with the rise and expansion of these transnational threats.

### **Positions Held**

May 2007 to Jul 2009: United States Naval War College  
*Military Professor of National Security Affairs*

Develops and teaches curriculum for senior- and intermediate-level military officers and civilian students in support of Joint Professional Military Education requirements. Conducts seminars to educate national security professionals on the complex factors critical to developing strategy, sizing and structuring future forces, and allocating scarce defense resources.

Aug 2005 to Apr 2007: 10<sup>th</sup> Mountain Division, Fort Drum, New York  
*Deputy Plans and Operations Officer for Combined/Joint Task Force 76 in support of Operation Enduring Freedom, Afghanistan.*

Directly assists and, when necessary, assumes responsibilities to plan, synchronize, and resource operations for a joint task force consisting of 20,000 U.S. Soldiers, Sailors, Airmen, and Marines and 6,000 coalition personnel. Accomplishes necessary coordination to achieve tactical and operational effects, while providing responsive support to ground, air, and special operations units within the task force area of operations.

Jul 2003 to Jul 2005:      Joint Service Command and Staff College, Shrivenham, United Kingdom  
*Military Professor (Directing Staff)*

Responsible to teach intermediate-level joint British and international military officers about joint military planning, the conduct of campaigns and major operations in a theater of war, and the management of defense in the United Kingdom. Leads seminar discussions and analysis, while providing written assessments on student performance throughout the academic year.

Aug 2001 to Jun 2003:      Army Human Resources Command, Alexandria, Virginia  
*Assignment Officer*

Human resources manager responsible for the worldwide assignment, management, and professional development of approximately 85 Air Defense Artillery Colonels and 184 Lieutenant Colonels. Assigns officers to meet Army personnel requirements and ensure maximum combat readiness worldwide, while ensuring each officer has the requisite skills, education, training, and experience to successfully accomplish their duties.

Jul 2000 to Jul 2001:      Headquarters, Department of the Army, Pentagon, Arlington, Virginia  
*Air Defense Systems Integrator*

Responsible to integrate Army force requirements in terms of doctrine, training, leader development, organization, materiel, and soldier support for all joint air and missile defense systems. Serves as the Army representative to the Joint Theater Air and Missile Defense Organization; the Army Air and Missile Defense Quadrennial Defense Review (QDR) sub-panel lead for Headquarters, Department of the Army; and the Army Air Defense liaison to NATO. Manages the Army Patriot Air Defense System program worth over \$3 billion.

Jul 1999 to Jun 2000:      U.S. Naval War College, Newport, Rhode Island  
*Student*

Received a graduate-level education in Strategy and Policy, National Security Decision making, and Joint Military Operations. Graduated with Distinction and received the college "Forrestal Award" for excellence in Strategy and Force Planning.

Jul 1997 to Jun 1999:      1<sup>st</sup> Battalion, 3<sup>rd</sup> Air Defense Artillery, Fort Stewart, Georgia  
*Battalion Executive Officer*

Second in command of a 620-person Air Defense Artillery Battalion with 60 weapon systems, more than 150 vehicles, and equipment worth in excess of \$131 million. Leads a staff of over 30 officers with primary responsibility for unit readiness, logistics, maintenance, medical support, communications, and administering an annual budget of \$1.5 million.

Aug 1994 to Jun 1997:      Battle Command Training Program, Fort Leavenworth, Kansas  
*Plans and Operations Officer*

Responsible for development and control of threat organizations in support of computer-simulated warfighter exercises. Assists in administering a \$10.2 million civilian support contract. Manages 21

contract personnel during training operations. Provides direct support to an Army training program designed to train senior leadership and subordinate managers in Army doctrine.

Jun 1992 to Jul 1994: National Training Center, Fort Irwin, California  
*Air Defense Analyst/Trainer*

Responsible for training and control of rotational air defense artillery units at the National Training Center. Conducts After Action Reviews (AARs) with the unit leadership to identify deficiencies and improve performance. Integrates automation products from the Corps Instrumentation System (CIS) to provide timely, realistic and quality feedback to the training unit.

Sep 1990 to May 1992: 1<sup>st</sup> Battalion, 3<sup>rd</sup> Air Defense Artillery, Kitzingen, Germany  
*Battery Commander, Battalion Maintenance Officer*

Principle manager of 167 personnel with direct supervision of five subordinate managers. Responsible for the accountability of \$11 million worth of government property. Supervises daily organizational communications, vehicle maintenance, food service and petroleum support.

Oct 1989 to Aug 1990: 3<sup>rd</sup> Infantry Division, Wurzburg, Germany  
*Assistant Division Air Defense Officer*

Primary advisor to the Division Commander and his staff on all matters related to the Air Defense Battlefield Operating System. Performs required Army Airspace Command and Control functions to avoid potential division airspace user conflicts and fratricide. Uses enhanced automation systems to manage airspace users and forecast requirements for future operations.

Nov 1985 to Sep 1989: 4<sup>th</sup> Battalion, 5<sup>th</sup> Air Defense Artillery, Fort Hood, Texas  
*Platoon Leader; Executive Officer; Battalion Adjutant.*

Manager of 29 personnel and \$2 million in government resources. Second in command of 133 personnel with primary responsibility for administering an annual budget of 120,000. Human resources manager responsible for the administrative requirements of 621 personnel.

### **Military Education**

Army Force Management School, Fort Belvoir, Virginia, 2000

U.S Naval War College, Newport, Rhode Island, 2000

U.S. Army Command and General Staff College, Fort Leavenworth, Kansas, 1997

Combined Arms Service and Staff School, Fort Leavenworth, Kansas, 1992

Air Defense Officer Advanced Course, Fort Bliss, Texas, 1989

Air Defense Officer Basic Course, Fort Bliss, Texas, 1985

### **Publications**

2017 "The Middle East: Can Trump Fix a Region in Turmoil?," *The Caribbean Journal of Strategic and Security Studies (Forthcoming)*

- “What do America’s Allies Think of ‘America First,’” *The National Interest*, 11 June 2017
- “Foreign Aid Belongs in America’s National Security Toolkit,” *The National Interest*, 12 March 2017
- 2015 “The Real Danger: What If the Iran Deal Actually Works?” *The National Interest*, 4 August 2015
- “Why America Needs Boots on the Ground in Iraq,” *The National Interest*, 2 June 2015
- “Why ‘Leading from Behind’ in the Middle East Is Not Enough,” *The National Interest*, 27 April 2015
- 2013 “Military Alliances in the 21st Century: Still Relevant After all These Years?” *Orbis*, Volume 57, Number 4, Fall 2013, 559-573.
- Co-author with Dr. Derek Reveron, “From National to Theater: Developing Strategy” *Joint Force Quarterly*, Issue 70, 3rd Quarter 2013, 113-120.
- “2012 Defense Strategy Review & FY2013 Defense Budget Request: Strategy and Fiscal Constraints,” *Orbis*, Volume 57, Number 1, Winter 2013, 41-58.
- 2011 “Tough Choices: U.S. Troop Reductions and the Afghan Local Police Program,” *Atlantic Council*, 29 June 2011.
- “The Death of Ahmed Wali Karzai – Filling the Void,” *Atlantic Council*, 14 July 2011.
- “US Troop Deployment to Central Africa: Timing, Risks and Rewards,” *Atlantic Council*, 25 October 2011.
- 2010 “Our Friend Pakistan,” *The National Interest*, 26 March 2010.
- “OPSEC and WikiLeaks,” *Global Security.org*, 2 August 2010.
- 2009 Co-author with Dr. Derek Reveron, “Developing Strategists: Translating National Strategy into Theater Strategy,” *Joint Force Quarterly*, Issue 55, 4<sup>th</sup> Quarter, pp. 21-28.
- “Afghanistan Debate Over, Now Time to Execute,” *Atlantic Council*, 4 December 2009.

### **Interviews**

- 2015 “Are the Planets Aligned for a Revamp of the Pentagon’s Top Brass?” *The Fiscal Times*, 23 December 2015

### **Media Engagement**

- 2015 Contributed to an online poll for *Task and Purpose* debating whether the U.S. should deploy ground troops into direct combat with ISIS.

### **Service and Outreach**

Senior Associate for the Center for Irregular Warfare and Armed Groups.

Member of the Editorial Board for the *Caribbean Journal of Strategic and Security Studies*.

Member of the NSA “Practitioner” hiring committee.

Member of the NWC Provost’s Advisory Group.

Member of a Program for Accreditation of Joint Education (PAJE) team.

Active member of the NWC international outreach program where I lecture on strategy and international security matters in the United States and abroad including: Azerbaijan, Botswana, Djibouti, Jamaica, Madagascar, Mexico, Paraguay, Saudi Arabia, Tanzania, Uganda and Uruguay.

Referee for an article in Defense Studies titled, “Tradeoffs in defense strategic planning: lessons from the U.S. Quadrennial Defense Review”

**Civilian Decorations:**

2011 Department of the Navy Meritorious Civilian Service Award

**Military Decorations:**

Legion of Merit

Bronze Star

Joint Service Commendation Medal

Meritorious Service Medal (7 Oak Leaf Clusters)

Army Commendation Medal (3 Oak Leaf Clusters)

Army Achievement Medal (2 Oak Leaf Clusters)