

## JAMES P. MCGRATH, III

### EDUCATION

Norwich University <b>M.A. in Military History</b> Capstone: <i>Vinson-Trammell Act of 1934: Its Impact on Interwar American Shipbuilding and Role in Preparing the American Navy for World War II</i>	<b>2017</b>
Joint Forces Staff College <b>Joint Professional Military Education Phase II</b>	<b>2009</b>
University of Virginia, Darden School of Business <b>Navy Corporate Business Course</b>	<b>2008</b>
U.S. Naval War College <b>M.A. in National Security and Strategic Studies</b> Honors: Presidential Honor Graduate, Graduated with Distinction	<b>2002</b>
Virginia Tech <b>B.A. in History</b> Areas of Concentration: American History, Military History Naval ROTC Honors: Graduated Cum Laude, Gamma Beta Phi Honor-Service Fraternity	<b>1990</b>

### AWARDS

Surface Navy Association Literary Award Honorable Mention	<b>2020</b>
First Runner-up for Center for International Maritime Security (CIMSEC) Forum for Authors and Readers (CFAR)	<b>2019</b>
U.S. Naval War College Presidential Honor Graduate	<b>2002</b>

### TEACHING EXPERIENCE

Virginia Tech <b>Director, Rice Center for Leader Development, Virginia Tech Corps of Cadets</b> Oversees and coordinates sixteen Corp leadership courses offered in conjunction with the Minor in Leadership Studies offered by the Pamplin School of Business. Collaborates with Deputy Commandants for training and documentation of cadet experiential learning activities.	<b>2021 – Present</b>
<b>Deputy Commandant, Virginia Tech Corps of Cadets</b> Advises and mentors 375 cadets in both Military and Civilian-Leader Tracks in leadership and Corps functions. Course coordinator and primary instructor for two Junior level undergraduate leadership courses. Assists Global Scholars program studying leadership in war and visiting those battlefields.	<b>2019 – Present</b>
U.S. Naval War College <b>Adjunct Professor – College of Distance Education, Web Enabled Course , Joint Military Operations</b> Presents online content, provides online feedback to student discussion boards, grades all written work, including final exam and research papers.	<b>2019 – Present</b>
<b>Military Professor – Joint Military Operations</b> Collaborated on curriculum and exam development, met students upon request, and graded written work, including final exam and research papers. Senior Moderator for three iterations of the course.	<b>2017 – 2019</b>
<b>Co-Moderator – Electives Department</b>	<b>2018</b>

Collaborated on curriculum, presentation, and exam development; met with students upon request; and graded all written work, including final exam papers for course entitled "How Navies Fight and Win at Sea."

Surface Warfare Officer School

**Guest Lecturer – Surface Commanders Course**

**2017 – 2019**

Co-developed and co-presented an Operational Art session for prospective ship commanders, focusing on considerations outside of tactical actions of the ship.

Naval Nuclear Power School

**Division Director – Chemistry, Materials and Radiological Fundamentals**

**1995 – 1997**

Supervised nine instructors in content delivery, syllabus development, and exam writing for five courses as part of the Naval Nuclear Power School curriculum.

Naval Nuclear Power Program

**Continuing Training Program Instructor (not continuous)**

**1992 – 2012**

Developed and presented lectures across a range of nuclear propulsion subjects including reactor theory, operations, and casualty control procedures during three assignments aboard nuclear-powered vessels.

## COURSES TAUGHT

Virginia Tech

Cadet Organizational Leadership – MGMT 3945 (2019)

Cadet Organizational Leadership – MGMT 3946 (2020)

Naval War College

Joint Military Operations (2017, 2018\*)

Joint Maritime Operations (2018\*, 2019\*)

Joint Maritime Operations Web Enabled Course (2019-Present)

\* Senior Moderator

Naval Nuclear Power School

Officer Chemistry I

Officer Chemistry II

Officer Materials

Officer Radiological Fundamentals I

Officer Radiological Fundamentals II

## RELATED EXPERIENCE

Surface Navy Association

**Award Committee Member**

**2020 – Present**

Review and vote on award submissions of writing and performance awards relating to surface warfare.

U.S. Naval War College, Newport, RI

**Editorial Board Member**

**2017 – 2019**

Provided editorial review and guidance for revision of Naval Warfare Publication 5-01, *Naval Planning Process*.

**Fellow, Hattendorf Center for Maritime History**

**2017 – 2019**

Provided copy editing for Naval War College Museum exhibits and collaborated in critical reviews of writing projects.

**Chairman, USNWC Surface Navy Association Writing Award Committee**

**2018 – 2019**

Set criteria, coordinated input and judged student papers on subjects relating to the future of naval surface warfare.

**Referee, Naval War College Review****2018 – 2019**

Provided peer review of Naval War College Review articles in fields related to twentieth-century US naval history.

Center for International Maritime Security

**Volunteer Editor****2019 – Present**

Editor for articles submitted for publication. Works with authors to improve articles as appropriate and posts articles once finalized.

**MILITARY EXPERIENCE**

Joint Staff, Suffolk, VA

**Chief, Joint Exercise Division, Deputy Directorate for Joint Training, J7****2015 – 2018**

- Division Head over seven functional branches and nine exercise teams comprising a diverse group of over 160 people in planning, design, and execution of global exercises.
- Led collaborative team creating and implementing a globally integrated exercise program to train national level leadership and staff in strategic priority areas.
- Reinvigorated Joint Staff participation in the Ballistic Missile Defense (BMD) Training and Education Group (BTEG) and drove BTEG reorganization to better serve the BMD training community and the warfighter.

U.S. Naval Forces Europe, Stuttgart, Germany

**Liaison to U.S. European Command****2012 – 2015**

- Primary interface and liaison officer between a major joint military staff and its naval component, ensuring alignment of operations and planning, and advocating for naval component concerns and coordinating US naval actions with multi-national partners.
- Qualified as a Joint Qualified Officer.

USS HARRY S TRUMAN (CVN 75), Norfolk, VA

**Assistant Reactor Officer****2009 – 2012**

- Oversaw training of a 400-person department, ensuring quality of training by reviewing and approving lesson plans, monitoring training, supervising the propulsion plant casualty control drill and engineering evolution programs.
- Spearheaded process improvement by analyzing data developing appropriate corrective actions, contributing to the department's superb performance on multiple external programmatic and material inspections.
- Prepared Department for biannual operating licensing inspection. In-depth knowledge of technical and operational requirements resulted in flawless execution with results above fleet average while deployed and conducting combat operations.

Maritime Expeditionary Squadron Seven, Agana, GU

**Commanding Officer****2006 – 2009**

- Chief Executive Officer of a 280-person organization, providing force protection and security to logistics forces across the Pacific, Asia and the Middle East. Fostered relationships with directors of over a dozen customer organizations to ensure complete support and efficient operations. Performed duties geographically separated from supervisors with complete trust and confidence.
- Redesigned unit training program by implementing cross-training responsibilities, maximizing unit level training and improving training quality across the organization.

U.S. Seventh Fleet , Yokosuka, Japan

**Future Operations Branch Chief**

**2004 – 2006**

- Coordinated future operations for the only forward deployed U.S. naval force, supervising eight officers and staff preparation for command post exercises.
- Led planning and executing of Exercise Valiant Shield 2006 by developing exercise objectives, schedule of events and exercise structure. Personally, and solely planned and executed Joint Sea-Air Exercise 2005 with combined forces of Seventh Fleet and Air Forces Pacific.

**Ballistic Missile Defense Officer**

**2005 – 2006**

- Led working groups at a Navy-wide doctrine development conference resulting in the implementation of the Navy's inaugural Integrated Air and Missile Defense (IAMD) doctrine.

USS HALYBURTON (FFG 40), Mayport, FL

**Executive Officer**

**2003 – 2004**

USS HARRY S TRUMAN (CVN 75), Norfolk, VA

**Reactor Electrical Assistant**

**1999 – 2001**

USS HAYLER (DD 997), Norfolk, VA

**Operations Officer**

**1998 – 1999**

Naval Nuclear Power School, Orlando, FL

**Branch Chief, Officer Chemistry, Materials and Radiological Fundamentals**

**1995 – 1997**

USS MISSISSIPPI (CGN 40), Norfolk, VA

**Damage Control Assistant**

**1992 – 1995**

**PUBLICATIONS AND PAPERS**

*George V. Gates: A Lifetime of Service*

Self-published 2019

"Calculated Risk: Would a 21st Century Admiral Nimitz Fight the Battle of Midway?"

U.S. Naval Institute *Proceedings* 2018

"Now Hear This: Send the Best Officers to the Naval War College"

U.S. Naval Institute *Proceedings* 2018

"What Do You Call It? The Politics and Practicalities of Warship Classification"

Center for International Maritime Security (CIMSEC) 2018

Reprinted in *Tidsskrift for Søværnen*

First Runner-up for CIMSEC Forum for Authors and Readers (CFAR) 2019

"Engineers-Warriors or Engineers and Warriors"

U.S. Naval Institute *Proceedings* 2019

Surface Navy Association Literary Award Honorable Mention 2020

"Stop Accessing Surface Nuclear Officers"

U.S. Naval Institute *Proceedings* Today 2019

"Peacetime Naval Rearmament, 1933-1939: Lessons for Today"

*Naval War College Review* 2019

"Missing the Mark: Lessons in Naval Gunfire Support at Tarawa"

Chapter 13 of *On Contested Shores: The Evolving Role of Amphibious Operations in the History of Warfare*, edited by Timothy Heck and B.S. Friedman (Quantico, VA: MCU Press, 2020)

"Interwar Navy-Marine Corps Integration: A Roadmap For Today"

Center for International Maritime Security (CIMSEC) 2020

“There Are No Strategic Chokepoints”

Center for International Maritime Security (CIMSEC) 2020

“Neglecting Shipbuilding Imperils Future War Winning”

U.S. Naval Institute *Proceedings* 2020

“Reversal of Fortune”

*Naval History Magazine* 2021

Book Review: Stern, Robert C. *The Battleship Holiday: The Naval Treaties and Capital Ship Design*. Naval Institute Press: Annapolis, MD, 2017

*Naval War College Review* 2018

Book Review: Mobley, Scott. *Progressives in Navy Blue: Maritime Strategy, American Empire, and The Transformation of U.S. Naval Identity, 1873–1898*. Naval Institute Press: Annapolis, MD, 2018.

*Naval War College Review* 2018

Book Review: Winkler, David F. *Incidents at Sea: American Confrontation and Cooperation with Russia and China, 1945–2016*. Naval Institute Press: Annapolis, MD, 2017.

*Naval War College Review* 2019

Book Review: Cleaver, Thomas McKelvey. *Tidal Wave: From Leyte Gulf to Tokyo Bay*. Osprey Publishing: New York, 2018.

*Naval War College Review* 2019

Book Review: Still, William N. Jr. *Victory Without Peace: The United States Navy in European Waters, 1919–1924*.

Naval Institute Press: Annapolis, MD, 2018.

*US Military History Review* 2020

Book Review: Moore, Louise Endres. *Alfred: The Quiet History of a World War II Infantryman*. HenschelHAUS Publishing: Milwaukee, 2019.

*On Point: The Journal of Army History* 2021

#### PANELS AND SYMPOSIUMS

Norwich University Online Master’s Program Residence Week, Northfield, VT	2019
Moderator, World War I Roundtable	
Moderator, Naval Power of World War I Panel	
McMullen Naval History Symposium, Annapolis, MD	2019
Panelist, “Missing the Mark: Lessons in Naval Gunfire Support at Tarawa”	
Norwich University Master of Arts in Military History Webinar, Virtual	2020
Panelist, “Getting Published”	
International Symposium of Military Academies. Northfield, VT	2021
Invited panelist, “Educating 21st Century Thinkers: A Case for Renewed Emphasis on Liberal Arts and Humanities in Officer Education”	
McMullen Naval History Symposium, Annapolis, MD	2021
Invited Panelist, “Win, Lose or Draw: Aligning Tactical Actions to the Operational Idea”	

#### MEMBERSHIPS

U.S. Naval Institute  
 Surface Navy Association – Life Member  
 Society of Military History  
 Naval Order of the United States  
 Highty-Tighty Alumni Association – Ex Officio Board Member  
 American Veterans (AMVETS)  
 Military Writers Guild

REFERENCES FOR JAMIE MCGRATH

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