

Sean Corden Sullivan
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Education

M.A. National Security Policy and Strategic Studies, Naval War College 1999
B.A. Political Science, University of Rochester 1983

Teaching Experience

Associate Professor, Naval War College, National Security Affairs Department.
October 2003 to Present

- Proven teacher and seminar leader.

National Security Professional Residency

Navy Secretariat Scholar in Residence Program April to August of 2009

Served in the Office of the Assistant Secretary of the Navy (Financial Management and Comptroller). During this residency, I conducted research on defense planning and capabilities-based planning, as well as, worked in the Deputy Under Secretary of the Navy's Policy Directorate on a variety of issues relating to the 2010 Quadrennial Defense Review, Program Objective Memorandum FY2010, and Program Review FY 2009.

- a. Worked as an Action Officer for the DUSN's Policy Director performing analysis and assessment on a wide variety of current and relevant issues in national defense. This included preparation of briefs and background material used to prepare the Under Secretary of the Navy for Deputy Secretary of Defense DEPSECDEF (DAWG) decision meetings.
- b. Held a seminar group discussion with DUSN Policy Directorate on decision making and decision support process for U.S. Navy policy decisions.
- c. Assigned as Special Advisor for QDR/POM-10 policy decisions for the Assistant Secretary of the Navy for Financial Management and Comptroller.

Areas of Expertise and Teaching Competencies

National Security Decision Making
The Formal Defense Resource Allocation Processes

Planning Programming Budgeting and Execution system
Joint Strategic Planning System
Joint Capabilities Integration and Development System
Defense Acquisition System

Surface Warfare

Air Defense

Undersea Warfare

Expeditionary Warfare

Command and Control

Search and Rescue

Joint and Military Decision Making

Curriculum Development:

- Significant experience in curriculum development at a military War College. Demonstrated the ability to research and author war college curriculum, as well as, coordinate the work of a team of curriculum developers in identifying documents and articles from other authors that will contribute to the course's learning objectives. Author or co-author of over twenty readings in the Policy Analysis and Leadership Concepts sub-courses. Curriculum readings and articles include:
 - Sullivan, Sean. "When the Innovator is the Leader - Innovation in Contemporary Leadership" Newport R. I.: Naval War College faculty paper, April 14, 2017.
 - Sullivan, Sean C. "Forging the Future Force: Planning, Programming, Budgeting and Execution (PPBE) Workbook," Chapter 7, *A Policy Analysis Reader* (Newport: RI: U.S. Naval War College, 2017).
 - Sullivan, Sean. "Innovation in Contemporary Leadership" Newport R. I.: Naval War College faculty paper, June 15, 2016.
 - Sullivan, Sean C. "Planning, Programming, Budgeting and Execution (PPBE) Workbook," Newport, RI: Naval War College faculty paper, 2015.
 - Sullivan, Sean. "Firefighters from the Sky – The U.S. Forest Service and the Development of Smokejumping Doctrine," Newport, R.I.: Naval War College faculty paper, June 2014.
 - Sullivan Sean, C. "Planning Programming Budgeting and Execution (PPBE) Workbook," Newport R.I.: Naval War College faculty paper, 30 June 2014. The reading is a brief process description of PPBE. The PPBE process is described using a nominal year calendar approach.

- Sullivan, Sean C. “The Four Year Integrated Defense Planning Cycle - The Formal Processes in U.S. Defense Planning,” Newport, RI: U.S. Naval War College, June 30 2014. [The reading is a desk reference on the formal processes of Defense Resource Allocation and a description of the OSD four year integrated defense planning cycle].
- Case Study: Sullivan, Sean C. “The National Security Act of 1947.” Newport, RI: Naval War College faculty paper, 2012
- Struckman, Dana, Sean C. Sullivan and Nikolas K. Gvosdev, “Something to Lean On: An Overview of Organizations in the Department of Defense,” Newport, RI: Naval War College faculty paper, 2012.
- Gvosdev, Nikolas K., Dana Struckman and Sean C. Sullivan, “A Very Slim Reed: From the Phrases of the Constitution to the U.S. National Security Apparatus (An Overview of the Environment),” Newport, RI: Naval War College faculty paper, 2012.
- Sullivan, Sean C. “Combatant Commands and Defense Resource Allocation – The Warfighters’ Input into the Process: Newport R.I.: Naval War College faculty paper, 30 June 2011
- Sullivan Sean, C. “Capabilities-Based Planning in U.S. Defense Planning,” Newport R.I. Naval War College faculty paper, 30 June 2012. (A Case Study that explains how and why did the United States shift from a threat-based force planning approach to a capabilities-based force planning approach)
- Sean Sullivan, C. “A Decade of Capabilities Based Planning” Newport R.I. Naval War College faculty paper, 30 June 2012.
- Sullivan, Sean C. “Combatant Commands and Defense Resource Allocation – The Warfighters’ Input into the Process: Newport R.I.: Naval War College faculty paper, 30 July 2011
- Sullivan, Sean C. “The Four Year Integrated Defense Planning Cycle - The Formal Processes in U.S. Defense Planning” Newport, RI: Naval War College Desk Reference, 1 July 2011. (The reading is a desk reference on the formal processes of Defense Resource Allocation and a description of the OSD four year integrated defense planning cycle).
- Sullivan, Sean C. “Capabilities Based Planning,” Newport, R.I.: Naval War College faculty paper, 30 June 2011.
- Sullivan, Sean C. “Capabilities-Based Planning Processes Can Effectively Inform Decisions on Capability Overmatch,” Newport, R.I. Naval War College faculty paper, 30 May 2009.
- Sullivan, Sean C. “Capabilities Based Planning.” Newport, R.I.: Naval War College faculty paper, 30 April 2009.

- Sullivan, Sean C. “Defense Resource Allocation - The Principles of U.S. Defense Planning.” Newport, R.I.: Naval War College faculty paper 8 April 2009.
 - “Planning, Programming, Budgeting, and Execution (PPBE) process,” Newport, R.I.: Naval War College faculty paper, 20 August 2008. This paper describes the PPBE process. (edited and updated annually)
 - “Mine Resistant Ambush Protected Vehicles.” Newport, R.I.: Naval War College faculty paper, 30 October 2007. The case details the acquisition process of Mine Resistant Ambush Protected (MRAP) vehicles.
 - “Joint Strategic Planning System (JSPS).” Newport, R.I.: Naval War College faculty paper, 10 September 2008. This paper describes the JSPS process. (edited and updated annually)
 - “Joint Capabilities Integration Development System and Functional Capabilities Boards.” Newport, R.I.: Naval War College faculty paper, 20 August 2008. This paper describes the development of capabilities-based planning and the Joint Capabilities Integration and Development System (JCIDS). (edited and updated annually)
 - “Defense Resource Allocation – The Formal Processes in U.S. Defense Planning.” Newport, R.I.: Naval War College faculty paper, 30 September 2008. (edited and updated annually)
 - “Crafting Foreign Policy: Understanding the Role, Power and Style of the Chief Executive.” Newport, R.I.: Naval War College faculty paper, August 2004. (Co-authored with David Williams) A discussion on the President and the APNSA and their roles and responsibilities in the formulation of U.S. foreign policy.
 - “Defense Resource Allocation—The Formal Processes in U.S. Defense Planning.” Newport, R.I.: Naval War College faculty paper, 15 May 2008. This paper describes the defense resource allocation process of the United States and is intended as a ready reference in U.S. defense planning. (edited and updated annually)
 - “LHA(R) – Voyage to a Paper JROC.” Newport, R.I. Naval War College faculty case study, 30 April 2007.
- Subject Matter Expert on the Formal Processes of Defense Resource Allocation. Researched and wrote all course material on these processes. These readings were requested by the curriculum developers at the Army War College for inclusion in their curriculum. The past several years marked a dynamic period of formal process change and implementation within the Department of Defense. During this period, I remained informed and knowledgeable of current issues,

approved process changes, and reviewed published accounts of the effectiveness of these new processes.

- Provided and consulted with the following organizations regarding Defense Resource Allocation processes:
 - Defense Acquisition University
 - United States Marine Corps War College
 - U.S. Army War College
 - Naval Post Graduate School
 - Naval Air Systems Command
 - US Army Staff, Strategic Assessments Division Army G-3/5-SS
- Korea Institute of Defense Analysis (KIDA) Professional Outreach on National Security and Defense Planning – 21 June 2018.

In February 2018, the Korea Institute of Defense Analysis (KIDA), a Korean Government Think Tank contacted me for engagement with them in the Republic of Korea's government defense planning reform initiative called Defense Reform 2.0. I coordinated their visit and hosted the KIDA team. I lead workshops in defense planning, Defense Resource Allocation (DRA) formal processes, and defense reform.

- Consulted and advised the Council on Foreign Relations in the planning and execution of a Force Planning Exercise. Worked with the senior Navy Fellow and provided a detailed plan for a force planning exercise.
- Selected for the Assistant Secretary of the Navy (Financial Management and Comptroller) for the Scholar-in Residence Program. This program provides access to senior decision making processes regarding strategy, concepts, and resource allocation as well as participation in working groups in the development of the 2010 Quadrennial Defense Review.

Presentations and Panel Discussions

Professional Speaker and Panel Member

- **Space and Naval Warfare Systems Command, Human Systems Integration - Human Systems Integration Symposium 2005 "Enhancing Combat Effectiveness Through Warfighter Performance."**
Served as a panelist. The Symposium was hosted by the Society of Naval Architects and Marine Engineers, the Surface Navy Association, Johns Hopkins University Applied Physics Laboratory, and the Human Factors and Ergonomics Society. Participated on the Human Systems Integration in Maritime Warfare – Fleet Perspectives Panel speaking on high technology and military operations.

- **Senior Leadership and Management Course, Navy Chaplain School.**
Delivered lectures on the formal defense resource allocation process.
- **“National Security Policy and Defense Planning.” Naval War College of Uruguay. July 2006.**
Delivered a lecture to Government leaders and senior military officers at the
- **“United States – Mexico Cooperation – The Merida Initiative – A Policy Study.” Naval War College of Mexico. March 2009.**
Delivered a lecture with subsequent question and answer period to the Senior Class of El Centro de Estudios Superiores Navales.
- **NATO Defense Education Enhancement Program (DEEP) Tbilisi Georgia 7-9 September 2009**
Led seminar activity and presented a discussion regarding defense planning with Georgian defense leadership and military Joint Staff.
- **Commandant of the Brazilian Marine Corps Seminar of Naval Doctrine 26-29 July 2010.**
Invited by the Commandant of the Brazilian Marine Corps to participate in this four-day event in Rio de Janeiro. I delivered a lecture “Sea Control and Sea Denial in the 21st Century” and then served on a Panel of experts that discussed contemporary maritime operations. Over three hundred participants attended the seminar including Ambassador Samuel Guimaraes, Secretary of Strategic Affairs, and officers from the General Staff of Brazil, Chief of Naval Operations, and the Brazilian War College.
- **Caribbean Security and Strategy Seminar, Moneague, Jamaica 25-29 July 2011**
Delivered three lectures and conducted a defense planning exercise for this CARCOM planning conference for 40 people from over 10 countries. The lectures included:
 - Prioritizing and Analyzing the Environment - Probability vs Impact
 - Understanding and Using Risk Assessment
 - Translating Operational Concepts to Capabilities
- **Azerbaijan's Military College of the Armed Forces, January 2012.**
Participated in several meetings in support of a NATO delegation visit that included a series of discussions on JPME curriculum development. Conducted a seminar and lecture on Defense Planning to the Senior and Intermediate Classes.
- **Naval War College, College of Distance Education, Seminar Professor Annual Conference.** Delivered a training session on defense resource allocation.

- **Naval War College, Defense Resource Allocation Lecturer.** Routinely lecture on the defense planning and resource allocation to JPME Phase I and Phase II resident students and Reserve Officer Course students.
- **Navy's Title 10 Global War Gaming Series - Workshop 25-27 June 2013.** Staff Planner. The project focused on developing an effective Command and Control (C2) structure for conducting cross-domain operations (XDO) in a challenging Anti-Access/Area Denial (A2/AD) environment.
- **Maritime Force Development Workshop in Lima, Peru, March 11-15.** In support of U.S. Naval Forces Southern Command and U.S. 4th Fleet, conducted a force planning development workshop assisting Peru's Navy Staff in their effort to consider and analyze force planning alternatives. Developed and delivered three seminar events focused on the development of capabilities from operations concepts; the development of forces from capabilities; and case studies in the development and use of force planning constructs
- **2013 Ruger National Security and Economics Workshop. November 2013.** Served as Moderator for the "Defense Industrial Panel on the International Implications" Panel.
- **Women Peace and Security Conference DEC 12-13 2013, "Answering the How: Progress, Challenges and Issues for Sustaining the National Action Plan."**
Moderator. In addition to serving as a panel moderator I delivered a presentation on U.S. Joint Professional Education.
- **National Strategic Seminar for the National Ministries of Botswana. 30 June – 1 July 2014.**
The seminar was organized by Segakweng Tsiane, Permanent Secretary, Ministry of Defense, Justice and Security, Republic of Botswana, The strategic planning seminar included several ministers within the government of Botswana. The seminar focused on the contemporary and future security environment and we moderated senior level strategic discussions among senior cabinet and military leaders.
- **Caribbean Security and Strategy Seminar, Moneague, Jamaica 14-18 July 2014.**
Delivered three lectures and conducted a national security planning exercise for over 30 mid-grade Jamaican government officials and military officers. The conference was titled "Regional Logistics Hubs: Opportunities, Threats and Risks." Seminar participants were required to examine the security implications of a regional logistics club and present their analysis to a panel of senior national security experts including the Minister of National Security and Chief of Defense Staff.

- **Women Peace and Security Conference April 16-17 2015 “Critical Themes and Perspectives in Global Security.”**

Served as Moderator Panel 7 – “Department of Defense” and Participant for the three day event.

- **Caribbean Security and Strategy Seminar, Moneague, Jamaica 29 June - 03 July 2015.**

Contributed to the planning and execution of this Caribbean National Security Workshop. The Naval War College coordinated with faculty from the University of the West Indies to facilitate seminar discussions of national responses to regional security threats. Seminar participants were required to examine the security implications of a regional logistics club and present their analysis to a panel of senior national security experts including the Minister of National Security and Chief of Defense Staff. The event was sponsored by USSOUTHCOM, U.S. Fourth Fleet and the U.S. Embassy in support of theater and country strategic goals and objectives.

Served as Master of Ceremonies for the event that presented the inaugural issue of *The Moneague Papers*, which is an annual Caribbean security journal.

- **Caribbean Security and Strategy Seminar, Moneague, Jamaica 27 June - 01 July 2016**

Contributed to the planning and execution of this Caribbean National Security Workshop. USSOUTHCOM, U.S. Fourth Fleet and the U.S. Embassy sponsored the event in support of theater and country strategic goals and objectives. Senior military and civilian officials from Jamaica and the region participated in the event.

- **Harvard Extension Program, Guest Lecturer in Leadership. 22 September 2016.**

Researched, prepared and delivered a lecture and discussion at the Harvard Extension Program School of Government to a leadership seminar and through electronic media to students in a distanced education program. The topic of the presentation was the use of dark leader leadership practices in creating the conditions for change in large bureaucratic organizations. During this seminar session, I presented a practical application of dark leadership practices by leaders in the Department of Defense used to initiate changes to department processes.

- **Theater Security Decision Making Workshop, CJTF-HOA, Camp Lemonnier, Djibouti. 02-07 April 2017**

Planned and executed a one-week course of instruction tailored to CJTF-HOA, which included topics and curriculum from the TSDM JPME Phase I policy and leadership courses. The execution team consisted of four NSA professors. This

tailored course of instruction included five days of seminars and lectures and culminated in a case study on the decision by the President to conduct the cruise missile strike in Syria. Developed the syllabus, curriculum, assigned seminar sessions to the participating NSA faculty, and provided teaching plans for each session for their tailored preparation. Conducted liaison work with CJTF-HOA CJ-7 Training, Exercises and Ranges and tailored the course to meet CJTF-HOA's specific requirements. The seminar included 30 active duty, reserve, and defense contractors from O-6 to E-7.

- **Caribbean Security and Strategy Seminar, Moneague, Jamaica 26-30 June 2017 – *World on the Brink: The Caribbean Response***

The Naval War College coordinated with faculty from the University of the West Indies to facilitate seminar discussions of national responses to regional security threats. Seminar participants were required to examine the security implications of a regional logistics club and present their analysis to a panel of senior national security experts including the Minister of National Security and Chief of Defense Staff. I delivered two lectures titled "Disruption – Trends in the Security Environment" and "Operations Concepts and Capability Development." These lectures enabled working groups of participants to identify disruptive security challenges and develop the ways and means to counter their effects.

- **Women Peace and Security Conference, *The Next Decade: Amplifying the Women, Peace and Security Agenda*. Naval War College 10-11 August 2017.**

Served as a Panel Moderator for the International Operational and Tactical Perspective Panel.

- **Harvard Extension Program, Guest Lecturer in Leadership. 22 September 2017**

The topic of the presentation was the use of dark leader leadership practices in creating the conditions for change in large bureaucratic organizations. During this seminar session, I presented a practical application of dark leadership practices used to initiate changes to department processes by leaders in the Department of Defense. In its definition, dark leaders are too often associated with evil, unethical, immoral, and criminal behaviors. Often dark leaders are labeled as bad people by others and therefore flawed individuals with poor character or suffer from a psychological or personality disorder. I propose that we separate the construct of Dark Leaders from Dark Leadership. If we examine dark leadership, not the Individual, but the elements, characteristics, and actions of the practice of dark leadership, we can remove the biases of the association with evil, immoral, unethical, and ultimately, right and wrong. We can analyze the effects of behaviors that have Dark leadership characteristics on people in

organizations and then determine under which conditions the use of Dark Leadership practices is useful.

- **Theater Security Decision Making Workshop, CJTF-HOA, Camp Lemonnier, Djibouti. 02-07 April 2018**

Planned and executed a two-day course of instruction tailored to CJTF-HOA which included topics and curriculum from the TSDM JPME Phase I policy and leadership courses. We conducted this course of instruction twice during the week for two 20-person seminars (O-5 to E-6). The execution team consisted of three NSA professors. This tailored course of instruction included seminars, lectures and case studies. I developed the syllabus, gathered the curriculum material, assigned seminar sessions to the participating NSA faculty, and providing teaching plans for many sessions.

- **National Security Affairs Department 2018 Senior Student Professional Development Experience to Washington D.C. 18-20 April 2017**

Executed a three-day series of Professional Development engagements and visits for 12 senior students (military and government officials) to Congress (Senate Armed Services Committee), the Department of Defense, OSD Comptroller, OSD Policy, Army Staff, Central Intelligence Agency, Department of State, Avascent (defense consulting firm) and the Center for Strategic and International Studies (CSIS).

- **Women Peace and Security Conference, Promoting Global Leadership Watson Center, 20 May - 01 June 2018.**

Served as a Panel Moderator for the Latin American and Caribbean Panel and participant for this conference on international security and contemporary gender issues in national security.

- **Harvard Extension Program, Guest Lecturer in Leadership - 24 September 2018**

Researched, prepared and delivered a lecture and discussion at the Harvard Extension Program School of Government to a leadership seminar and through electronic media to students in a distanced education program. The topic of the presentation was the use of dark leader leadership practices in creating the conditions for change in large bureaucratic organizations.

- **Veterans Administration, Lecture and Commencement Address for the Veteran's Administration LEAD Program (Leadership development course) – 25 April 2019.**

Prepared and delivered a speech on leadership at the Veteran's Administration in Providence R.I. for 21 graduates, their mentors, the LEAD program faculty, and 50 guests. The speech was titled "Leadership in Large Bureaucratic Organizations – The Ability to See What is in Plain Sight." The speech examined the characteristics of Large Bureaucratic Organizations and leadership approaches and practices that are effective in this unique environment.

Publications

"Rumsfeld in Perspective – Forget Style, Maintain New Planning Processes." *Defense News*. Washington D.C.: 1 January 2007. (After the resignation of Secretary Rumsfeld, this article advocates a systematic review of the many process initiatives and changes made by Secretary Rumsfeld rather than a reaction to eliminate these systems.)

"MRAP Results Validate New DoD Acquisition Process" *Defense News*. Washington D.C.: 16 July 2007. (Initiated in July of 2005, the Joint Rapid Action Cell process performed as DoD had designed DoD the process in the decision to acquire large numbers of Mine Resistant Ambush Protected vehicles.)

"Defense Resource Allocation – The Formal Processes in U.S. Defense Planning." Newport, R.I.: Naval War College faculty paper, 30 September 2008. Defense Acquisition University Website reference.

"Joint Strategic Planning System (JSPS)." Newport, R.I.: Naval War College faculty paper, 10 September 2008. Defense Acquisition Website reference.

Book Review – Wheeler, Winslow and Lawrence Korb. Military Reform – An Uneven History and Uncertain Future. (Stanford CA: Stanford University Press 2009) Published in the Naval War College Review, September 2010.

Book Review - Koistinen, Paul A.C., State of War - The Political Economy of American Warfare 1945-2011. (Lawrence Kansas: University Press of Kansas, 2012) Published in the Naval War College Press - Autumn 2013.

Book Review - Mulqueen, Michael, Deborah Sanders and Ian Speller. Small Navies – Strategy and Policy for Small Navies in War and Peace. (Farnham Surrey England: Ashgate Publishing Limited, 2014). Published in the Naval War College Review Spring 2015.

Book Review - Tangredi, Sam J., The U.S. Naval Institute on Naval Cooperation. Annapolis, Maryland: U.S. Naval Institute Press, 2015. Published in the Naval War College Review, Spring 2016 (Volume 69 Number 2).

Book Review - Polmar, Norman and Edward Whitman. Hunters and Killers – Volume 2: Anti-Submarine Warfare from 1943. (Annapolis, Maryland: U.S. Naval Institute Press,

2016). Pending publication in the Summer Edition of the Naval War College Review 2017.

Nikolas Gvosdev, ed. "Navigating the Theater Security Enterprise," National Security Affairs Department e-book, Faculty Publication, 2007.

Contributor, Chapter 3: *A Very Slim Reed: From the Phrases of the Constitution to the Theater Security Enterprise.*

Contributor, Appendix: Combatant Commanders' Role in Force Planning

Norton, Richard and Sean Sullivan, "Permanent Names are Needed for Certain Ship Classes," Seapower Magazine, Arlington VA., April 2018.

Book Review. - Cropsey, Seth, Seabliness – How Political Neglect is Choking American Seapower and What to Do About It. New York: Encounter Books, 2017.

Published numerous sports articles and press releases in various athletic publications and websites on baseball and hockey events from 2002 to present.

Military Experience

An experienced U.S. Navy Surface Warfare Officer with 22 years of experience, primarily in Operations, serving at sea for over 14 years in combatants and Afloat Staffs. Educated and experienced in Joint military planning and maritime operations. Significant expertise at the tactical and operational level in surface warfare, air defense, command and control, undersea warfare and Maritime Interception Operations.

Operations Officer in USS BONHOMME RICHARD (LHD 6)

- Senior Navy Operational Planner in BONHOMME RICHARD Amphibious Ready Group
- Experienced in the application of the Joint Planning Process. Major input into the development of a tailored ARG/MEU (SOC) Planning SOP
- Major input to Special Operations Capable (SOC) Certification
- Conducted deliberate and crisis action planning both in actual operations and training events
- Major contribution in the planning and execution of OPERATION STABILISE, a Humanitarian Assistance and Security Operation in East Timor, Indonesia.
- Planned and executed three FIFTHFLT bi-lateral exercises with maritime air and land forces from Kuwait, Qatar, and Oman.
- The tactical leader in BHRARG for the planning and execution of air defense, and surface warfare. Led the integration of BHRARG with the STENNIS CBG and with Joint air and surface forces in the Arabian Gulf and Western

Pacific. Led the coordination of BHRARG participation in OPERATION SOUTHERN WATCH.

- Extensive C4I experience in a tactical environment. Developed tactical applications and procedures for the latest C4I systems and equipment. Led BONHOMME RICHARD ARG planning in the integration of numerous high technology C4I systems including system installation, testing, training, and operation.

Executive Officer in USS JARRETT (FFG 33)

- Major tactical contribution to JARRETT's execution of Maritime Interception Operations in support of UN resolutions against IRAQ in the Arabian Gulf.
- JARRETT conducted over 20 ship boardings and diverted 8 ships and 250 Metric tons of contraband gas oil from Iraq.
- Utilizing shipboard sensors and SH-60B aircraft, JARRETT observed, tracked and reported to FIFTHFLT the surface ship traffic patterns of contraband gas oil smugglers from the Shat Al Arab River in Iraq to ports in the southern Arabian Gulf.
- Led the execution of SAR operations for a crashed HH-60F aircraft in the Arabian Gulf. Directed rescue operations for all 7 survivors of the crash.

Future Schedules Officer and Deployment Planner in COMTHIRDFLT

- Planned, staffed, and gained approval of the PACFLT 5 year Deployment Plan FY95-00. Coordinated with the staffs of the Type Commanders, numbered FLEET commander, Marine Divisions, and geographic COCOM staffs in order to provide aircraft carriers, surface ships, submarines, aircraft, and Marine units to meet CJCS Global Naval Force Presence Policy requirements.
- Staffed and executed the CINCPACFLT Surface Force Reorganization Plan.
- Worked closely with representatives from the Center for Naval Analysis on a computer model for force structure and deployment planning. Analyzed the data, evaluated model performance and developed proposals regarding force structure, pre-deployment training, and deployment patterns for surface combatants.
- As an Alternate PACOM JTF Commander, participated in three PACOM Joint training command post exercises in Plans, Operations, or Navy component cell.

Professional Affiliations

Naval War College Foundation, Life Member
Veterans of Foreign Wars, Life Member
United States of America Hockey, Level IV Advanced Coaching Certification
Ancient Order of Hibernians – Major Degree
Professional Bowling Association – Member
United States Bowling Congress - Member

Sean C. Sullivan CDR USN (Retired)

US NAVY BILLET HISTORY AND CHRONOLOGY

<u>DATE</u>	<u>SHIP/STAFF/COMMAND</u>	<u>BILLET</u>
MAY1983-NOV1983	SWOS Division Officer Course	Student
NOV1983-NOV1986	USS BUCHANAN (DDG 14) OCT84-MAY85 Deployed to Western Pacific and Indian Ocean	Gunnery Officer First Lieutenant Operations Officer
NOV1986-NOV1988	USS MOBILE (LKA 115) JUN88-NOV88 Deployed to Western Pacific and Indian Ocean	Operations Officer Navigator
JAN1989-JAN1991	Navy Recruiting District San Diego	Recruiter
FEB1991-AUG1991	SWOS Department Head Course	Student
AUG1991-JAN1993	USS JOHN A MOORE (FFG 19) JAN92-MAY92 Deployed to Western Pacific OCT92-DEC92 Deployed to South Eastern Pacific	Operations Officer
JAN1993-AUG1994	COMDESRON NINE	Operations Officer
AUG1994-MAR1996	COMTHIRDFLT	Future Schedules Deployment Planner J315 Joint Current Plans
APR1996-JUN1996	SWOS Executive Officer Course	Student
JUN1996-FEB1998	USS JARRETT (FFG 33) AUG96-FEB97 Deployed to the Western Pacific and Arabian Gulf	Executive Officer
MAR1998-MAR1999	Naval War College	Student
APR1999-APR2001	USS BONHOMME RICHARD (LHD 6) Additional Duty to Commander Amphibious Squadron ONE as Senior Navy Operational Planner in BHR ARG/15 th MEU (SOC) JAN00-JUL00 Deployed to Western Pacific and Arabian Gulf	Operations Officer
MAY2001-OCT2006	Naval War College National Security and Decision Making Department Policy Making and Process Course Curriculum Coordinator, Formal Process Operations Officer, Naval Command College	Military Professor