



CYBER & INNOVATION
POLICY INSTITUTE
U.S. NAVAL WAR COLLEGE

Call for Applications: 2025 CIPI Summer Workshop on CYBERCOM Next

The U.S. Naval War College's Cyber & Innovation Policy Institute (CIPI) is pleased to invite applications for its annual Summer Workshop, which will take place on 28-30 May 2025. This exciting event brings together a select group of scholars, practitioners, and government officials in Newport, RI. The objective is to advance policy solutions through wargaming and high impact writing.

The workshop theme for 2025 is CYBERCOM Next. As competition and conflict in cyberspace stress U.S. national security, pressure is growing on the Department of Defense and military services to improve how they generate and employ cyber force. Proposals for reform range from "CYBERCOM 2.0" and remodeling Cyber Command in the image of Special Operations Command to the creation of an independent Cyber Force.

Research questions for this workshop include but are not limited to: What changes to cyber force generation and employment are—and are not—warranted? How would different proposals affect the Navy and Marine Corps; the Army, Air Force, and Space Force; and regional combatant commands? When have partner nations changed their concepts of operation and organizational structures for military cyber, and to what effect? From people to machines and infrastructure, what are the best- and worst-case outcomes over the next 2 years and the decade to come?

Workshop participants must arrive in Newport with a draft article in hand (~3000 words), their target outlet(s) for publication in mind, and a realistic timeline for completion. Workshop activities will include wargaming and panel discussion of each draft article for feedback from participants, guest speakers, CIPI Gravelly students, and NWC faculty.

Accepted applicants will receive up to three nights lodging in Newport, meals during the workshop, and a \$1500 honorarium for time and travel. International participants may qualify for additional support to defray travel costs. Additional funding may also be available for participants who successfully publish their writing after the workshop.

Application

To apply, please submit: 1) a short—500 words max—abstract that outlines your proposed policy paper or journal article, 2) your bio, and 3) your CV or resume.

We welcome a diverse range of backgrounds, professions, and perspectives relating to the workshop theme.

Applications are due no later than **17 January 2025**

Apply at: <https://nwcevents.wufoo.com/forms/kq25g2e00kux7b/>

If you have questions, please contact us at cipi.summer@usnwc.edu