



Current Strategy Forum Biographies

16–17 June 2009

Presented by

United States Naval War College
Newport, Rhode Island



TABLE OF CONTENTS

	Page No.
The Honorable Raymond Edwin “Ray” Mabus U.S. Secretary of the Navy.	1
Admiral Gary Roughead, U.S. Navy Chief of Naval Operations.	2
General James T. Conway, U.S. Marine Corps Commandant of the Marine Corps	3
Rear Admiral James “Phil” Wisecup, U.S. Navy President, U.S. Naval War College	4
Ambassador Mary Ann Peters Provost, U.S. Naval War College	5
Keynote Address: Dr. Kenneth Rogoff, Harvard University	6
<u>Panel 1</u>	
Dr. Stephen Walt, Harvard University	7
Dr. G. John Ikenberry, Princeton University	8
Ambassador Mitchell Reiss, The College of William and Mary.	10
Moderator: Dr. Jonathan D. Pollack, U.S. Naval War College	11
<u>Panel 2</u>	
Dr. Donald Kagan, Yale University	12
Dr. Eliot Cohen, Johns Hopkins University	13
Dr. Daniel Byman, Georgetown University	14
Moderator: Dr. John H. Maurer, U.S. Naval War College	15
Keynote Address: Dr. Anne-Marie Slaughter, U.S. State Department	16
<u>Panel 3</u>	
Professor Michael S. Doran, New York University	17
Dr. Thomas Fingar, Stanford University	18
Dr. Shibley Telhami, University of Maryland	19
Moderator: Dr. Nikolas K. Gvosdev, U.S. Naval War College	20
Keynote Address: Mr. Greg Mortenson, Central Asia Institute	21
<u>Panel 4</u>	
Dr. Michael O’Hanlon, Brookings Institution	23
Dr. Thomas G. Mahnken, Johns Hopkins University	24
Dr. Patrick M. Cronin, National Defense University	25
Moderator: Professor Robert C. Rubel, U.S. Naval War College	26



The Honorable Raymond Edwin "Ray" Mabus United States Secretary of the Navy

Ray Mabus is the 75th United States Secretary of the Navy. As Secretary, he leads America's Navy and Marine Corps and is responsible for an annual budget in excess of \$150 billion and almost 900,000 people.

The Secretary of the Navy is responsible for conducting all the affairs of the Department of the Navy, including recruiting, organizing, supplying, equipping, training, and mobilizing. Additionally, he oversees the construction, outfitting, and repair of naval ships, equipment and facilities, and is responsible for the formulation and implementation of policies and programs that are consistent with the national security policies and objectives established by the President and the Secretary of Defense.

Prior to joining the administration of President Barack Obama, Mabus served in a variety of top posts in government and the private sector. In 1988, Mabus was elected Governor of Mississippi. As the youngest governor of Mississippi in more than 100 years at the time of his election, he stressed education and job creation. He passed B.E.S.T. (Better Education for Success Tomorrow), one of the most comprehensive education reform programs in America, and was named one of *Fortune* Magazine's top ten education governors. He was appointed Ambassador to the Kingdom of Saudi Arabia for the Clinton Administration in 1994. During his tenure as Ambassador, a crisis with Iraq was successfully averted and Saudi Arabia officially abandoned the boycott of United States businesses that traded with Israel. He also was Chairman and CEO of Foamex, a large manufacturing company, which he led out of bankruptcy in less than 9 months paying all creditors in full and saving equity. Prior to becoming Governor he was elected State Auditor of Mississippi and served as a Surface Warfare Officer in the U.S. Navy aboard the cruiser USS *Little Rock*.

Secretary Mabus is a native of Ackerman, Miss., and received a Bachelor's Degree from the University of Mississippi, a Master's Degree from Johns Hopkins University, and a Law Degree from Harvard Law School. He has been awarded the U.S. Department of Defense Distinguished Public Service Award, the U.S. Army's Distinguished Civilian Service Award, the Martin Luther King Social Responsibility Award from the King Center in Atlanta, the National Wildlife Federation Conservation Achievement Award, the King Abdul Aziz Award from the Kingdom of Saudi Arabia, and the Mississippi Association of Educators' Friend of Education Award.



Admiral Gary Roughead, USN

Chief of Naval Operations

Admiral Roughead is a 1973 graduate of the United States Naval Academy.

Among his six operational commands, Admiral Roughead was the first officer to command both classes of Aegis ships, having commanded USS *Barry* and USS *Port Royal*.

As a Flag Officer, Admiral Roughead commanded Cruiser Destroyer Group 2, the *George Washington* Battle Group; and U.S. Second Fleet/NATO Striking Fleet Atlantic and Naval Forces North Fleet East.

Ashore, he served as Commandant, United States Naval Academy, the Department of the Navy's Chief of Legislative Affairs, and as Deputy Commander, U.S. Pacific Command.

Admiral Roughead is one of only two officers to have commanded the Fleets in the Pacific and Atlantic, commanding the U.S. Pacific Fleet and Joint Task Force 519, as well as Commander, U.S. Fleet Forces, where he was responsible for ensuring Navy forces were trained, ready, equipped and prepared to operate around the world, where and when needed.

Admiral Roughead's awards include the Defense Distinguished Service Medal, Navy Distinguished Service Medal, Defense Superior Service Medal, Legion of Merit, Meritorious Service Medal, Navy Commendation Medal, Navy Achievement Medal, and various unit and service awards.

Admiral Roughead became the 29th Chief of Naval Operations on 29 September 2007.



General James T. Conway, USMC

Commandant of the Marine Corps

General Conway was born in Walnut Ridge, Arkansas, and is a graduate of Southeast Missouri State University. He was commissioned in 1970 as an infantry officer. His company grade assignments included multiple platoon and company commander billets with both the 1st and 2nd Marine Divisions; Executive Officer of the Marine Detachment aboard the USS *Kitty Hawk* (CVA 63); series and company commander at the Marine Corps Recruit Depot in San Diego;

aide to the Commanding General, and Director, Sea School.

As a field grade officer, he commanded two companies of officer students and taught tactics at The Basic School; he also served as operations officer for the 31st Marine Amphibious Unit to include contingency operations off Beirut, Lebanon; and as Senior Aide to the Chairman, Joint Chiefs of Staff. Promoted to Lieutenant Colonel, he was reassigned to the 2nd Marine Division as Division G-3 Operations Officer before assuming command of 3rd Battalion, 2nd Marines in January 1990. He commanded Battalion Landing Team 3/2 during Operations DESERT SHIELD and DESERT STORM. Selected for colonel, he served as the Ground Colonels' Monitor, and as Commanding Officer of The Basic School. His general officer duties included Deputy Director of Operations, J-34, Combating Terrorism, Joint Staff, Washington, D.C.; and President, Marine Corps University at Quantico, Va. After promotion to Major General, he assumed command of the 1st Marine Division. In November 2002, Major General Conway was promoted to Lieutenant General and assumed command of the I Marine Expeditionary Force. He commanded I Marine Expeditionary Force during two combat tours in Iraq. In 2004, he was reassigned as the Director of Operations, J-3, Joint Staff, in Washington, D.C.

General Conway graduated with honors from The Basic School, the U.S. Army Infantry Officers' Advanced Course, the Marine Corps Command and Staff College and the Air War College.

General Conway's personal decorations include the Defense Distinguished Service Medal with palm, Navy Distinguished Service Medal, Legion of Merit, Defense Meritorious Service Medal, Meritorious Service Medal with two Gold Stars, Navy Commendation Medal, Navy Achievement Medal, and the Combat Action Ribbon.



Rear Admiral James "Phil" Wisecup President, U.S. Naval War College

Rear Admiral James 'Phil' Wisecup became the 52nd president of the U.S. Naval War College on Nov. 6, 2008. He most recently served as commander, Carrier Strike Group 7 (*Ronald Reagan* Strike Group), returning from deployment in October 2008.

A 1977 graduate of the U.S. Naval Academy, Wisecup earned his master's degree in international relations from the University of Southern California, graduated from the Naval War College in 1998, and also earned a degree from the University of Strasbourg, France, as an Olmsted Scholar, in 1982.

At sea, he served as executive officer of USS *Valley Forge* (CG 50) during Operation *Desert Storm*. As commanding officer, USS *Callaghan* (DDG 994), he was awarded the Vice Admiral James Stockdale Award for Inspirational Leadership. He served as commander, Destroyer Squadron 21 during Operation *Enduring Freedom* after 9/11.

Ashore, Wisecup was assigned to NATO Headquarters in Brussels, Belgium, served as force planner and ship scheduler for Commander, U.S. Naval Surface Forces, Pacific, and served as action officer for Navy Headquarters Plans/Policy Staff. He served as a fellow on the Chief of Naval Operations Strategic Studies Group; director, White House Situation Room and commander, U.S. Naval Forces Korea.

Wisecup's awards include the Defense Superior Service Medal, Legion of Merit, Bronze Star, and various unit, service and campaign awards.



Ambassador Mary Ann Peters

Provost, U.S. Naval War College

Ambassador Peters became the fourth Provost of the Naval War College on 18 September 2008. Previously, she held the position of Dean of Academics of the College of International and Security Studies at the George C. Marshall European Center for Security Studies in Garmisch-Partenkirchen, Germany. Prior to becoming the Dean of the College, Ambassador Peters served as Associate Director for International Liaison at the Marshall Center.

Before joining the Marshall Center in 2003, Ambassador Peters spent more than 30 years as a career diplomat with the U.S. Department of State. From 2000 to 2003 Ambassador Peters served as the U.S. Ambassador to Bangladesh, leading the Mission's efforts in support of the war on terrorism and other key U.S. foreign policy goals. She received a Presidential Meritorious Service Award in 2003 for her work in Bangladesh. Prior to her posting in Dhaka, Ambassador Peters was the Deputy Chief of Mission at the United States Embassy in Ottawa, Canada, responsible for the management of the Embassy and supervision of the six U.S. Consulates General in Canada.

From 1995 to 1997, Ambassador Peters served in the White House as Director for European and Canadian Affairs at the National Security Council. Among other portfolios in this position, Ambassador Peters worked on the diplomatic and security aspects of the search for peace in Northern Ireland. From 1993 to 1994, Ambassador Peters served as Deputy Assistant Secretary of State with oversight responsibility for U.S. relations with 19 Western European countries and Canada. In this capacity she acted as the U.S. Chair of the U.S.-Canada military coordination body, the Permanent Joint Board on Defense.

A senior diplomat, fluent in six foreign languages, Ambassador Peters has also served in Sofia, Bulgaria, as Deputy Chief of Mission; in Moscow as Economic Counselor; and in Mandalay, Burma, as Principal Officer. Prior to her assignment in Moscow, she studied Russian at the U.S. Army Russian Institute in Garmisch, Germany. From 1988 to 1990, Ambassador Peters was the Deputy Director of the Office of Pakistan, Afghanistan and Bangladesh Affairs in the U.S. State Department. She began her career as a Vice-Consul in Frankfurt in 1975.

Ambassador Peters holds a Bachelor of Arts degree from Santa Clara University and a Masters in International Studies from the School of Advanced International Studies at The Johns Hopkins University. Her formal education also included course work in Paris, France, and Bologna, Italy.



Dr. Kenneth Rogoff

Dr. Kenneth Rogoff is currently the Thomas D. Cabot Professor of Public Policy and Professor of Economics at Harvard University.

Rogoff grew up in Rochester, New York, in a family of “true liberals.” His father was a Professor of Radiology at the University of Rochester. He attended East High School, along with fellow Harvard economist, Andrei Shleifer.

Rogoff received a B.A. from Yale University summa cum laude in 1975, and a Ph.D. in Economics from the Massachusetts Institute of Technology in 1980. Early in his career, Rogoff served as an economist at the International Monetary Fund and also at the Board of Governors of the Federal Reserve System. He is an elected member of the American Academy of Arts and Science as well as a Fellow of the Econometric Society, and a former Guggenheim Fellow.

Rogoff was the Charles and Marie Robertson Professor of International Affairs at Princeton University. He later served as Economic Counsellor and Director, Research Department of the International Monetary Fund from August 2001 to September 2003. Rogoff was also in the spotlight because of his dispute with Joseph Stiglitz, a former Chief Economist of the World Bank and 2001 Nobel Prize winner. The dispute was triggered by the critique made by Stiglitz on the International Monetary Fund. Rogoff, in response to the critique, wrote an Open Letter to Joseph Stiglitz.

Rogoff has published extensively on policy issues in international finance, including exchange rates, international debt issues, and international monetary policy. Together with Maurice Obstfeld, he is co-author of a 1996 graduate text/treatise Foundations of International Macroeconomics.



Dr. Stephen Walt

Stephen M. Walt is the Robert and Rene Belfer Professor of International Relations. He previously taught at Princeton University and the University of Chicago, where he served as Master of the Social Science Collegiate Division and Deputy Dean of Social Sciences. He has been a Resident Associate of the Carnegie Endowment for Peace and a Guest Scholar at the Brookings Institution, and he has also served as a consultant for the Institute of Defense Analyses, the Center for Naval Analyses, and the National Defense University. He presently

serves on the editorial boards of *Foreign Policy*, *Security Studies*, *International Relations*, and *Journal of Cold War Studies*, and he also serves as Co-Editor of the Cornell Studies in Security Affairs, published by Cornell University Press. Additionally, he was elected as a Fellow in the American Academy of Arts and Sciences in May 2005.

Professor Walt is the author of *The Origins of Alliances* (1987), which received the 1988 Edgar S. Furniss National Security Book Award. He is also the author of *Revolution and War* (1996), *Taming American Power: The Global Response to U.S. Primacy* (2005), and, with co-author J.J. Mearsheimer, *The Israel Lobby* (2007).



Dr. G. John Ikenberry

G. John Ikenberry is the Albert G. Milbank Professor of Politics and International Affairs at Princeton University in the Department of Politics and the Woodrow Wilson School of Public and International Affairs.

Professor Ikenberry is the author of *After Victory: Institutions, Strategic Restraint, and the Rebuilding of Order after Major Wars* (Princeton, 2001), which won the 2002 Schroeder-Jervis Award presented by the American Political

Science Association (APSA) for the best book in international history and politics. The book has been translated into Japanese, Italian and Chinese. He is currently writing a book entitled: *Liberal Leviathan: The Origins, Crisis, and Transformation of the American System* (Princeton, forthcoming). A collection of his essays, entitled *Liberal Order and Imperial Ambition: American Power and International Order* (Polity Press, 2006), has also appeared.

Professor Ikenberry is the author and editor of many other books. He is the co-author of *State Power and the World Economy*, which was published in 2002 by Norton Press. He has also edited a book entitled *American Unrivaled: The Future of the Balance of Power* (Cornell, 2002) and co-edited *The Nation State in Question* (Princeton, 2003), which examines the changing capacities and roles of the modern state.

Professor Ikenberry is also the author of *Reasons of State: Oil Politics and the Capacities of American Government* (Cornell, 1988); and *The State*, with John A. Hall (Minnesota, 1989), which has been translated into several languages, including French, Spanish, and Japanese. He is author and co-editor of *The State and American Foreign Economic Policy*, with Michael Mastanduno and David Lake (Cornell, 1988). He has also edited a volume, with Michael Doyle, on *New Thinking in International Relations* (Westview, 1997). He is co-editor with Michael Cox and Takashi Inoguchi of *U.S. Democracy Promotion: Impulses, Strategies, and Impacts* (Oxford, 2000) and co-editor with Michael Mastanduno of *International Relations Theory and the Asia-Pacific* (Columbia, 2003). This volume assesses the relevance of Western theories of international relations for understanding the emerging relations between Japan, China, and the United States. He has published in all the major academic journals of international relations and written widely in policy journals.

Professor Ikenberry has held a variety of fellowships. During 2002–04, Professor Ikenberry was a Transatlantic Fellow at the German Marshall Fund. During 1998–99, Professor Ikenberry was a fellow at the Woodrow Wilson International Center for Scholars in Washington, D.C., which is part of the Smithsonian Institution. During 1997–98, Professor Ikenberry was an Hitachi International Affairs Fellow, awarded by the Council on Foreign Relations in New York, and spent the year affiliated with the Institute for International Policy Studies in Tokyo. Ikenberry has also been awarded major grants by the U.S.-Japan Foundation and the Committee for Global Partnership for a multi-year project on “United States and Japanese Collaboration on Regional Security and

Governance.” Professor Ikenberry is co-faculty director of the Princeton Project on National Security, which is a large, collaborative multi-year project that is examining the changing character of America’s international security environment. Ikenberry serves on the editorial committee of *World Politics* and he is co-editor of the leading Japanese journal of international relations, *International Relations of the Asia Pacific*.

Among many activities, Professor Ikenberry has served as a member of an advisory group at the State Department in 2003–04. He was also a member of the Council on Foreign Relations’ Henry Kissinger–Lawrence Summers commission on the Future of Transatlantic Relations, which issued a report in 2004. He chaired a study group on “Democracy and Discontent” at the Council on Foreign Relations in 1993–94, served as a senior staff member on the 1992 Carnegie Commission on the Reorganization of Government for the Conduct of Foreign Policy (the “Holbrooke Commission”), and co-authored *Atlantic Frontiers: A New Agenda for U.S.-EC Relations* (Washington, D.C.: Carnegie Endowment for International Peace, 1993). He has lectured throughout the United States, Europe, and Asia. He is also the reviewer of books on political and legal affairs for *Foreign Affairs*.

Professor Ikenberry started his career at Princeton in 1984 and he has also held posts at the State Department (Policy Planning staff) (1991–92) and the Carnegie Endowment for International Peace (Senior Associate) (1992–93). Ikenberry has also been a Non-resident Senior Fellow at the Brookings Institution (1997–2002). He previously taught at Georgetown University and the University of Pennsylvania (1993–1999). He received his Ph.D. from the University of Chicago in 1985.



Ambassador Mitchell Reiss

Mitchell Reiss is a senior American diplomat and Vice-Provost of International Affairs at The College of William and Mary. He served as Director of Policy Planning at the United States Department of State under Colin Powell. He also served as the United States Special Envoy for Northern Ireland, with the diplomatic rank of Ambassador, until stepping down in 2007. He has degrees from Williams College, The Fletcher School of Law and Diplomacy, Columbia Law School and Oxford. He was also selected to be a White House Fellow and was assigned to the National Security Council, where he worked both for Brent Scowcroft and Colin Powell.

He was Chief Negotiator for the United States in the Korean Peninsula Energy Development Organization, an organization set up by the United States, South Korea, and Japan to implement the Agreed Framework on preventing nuclear proliferation on the Korean peninsula. He has served on the National Security Council, the Council on Foreign Relations, the Ford Foundation, the Cambridge Institute for Applied Research, the State Department, Lawrence Livermore National Laboratory and Los Alamos National Laboratory. He is Vice-Provost for International Affairs, Professor of Law at the William and Mary Law School, and Professor of Government in the Department of Government at the College of William and Mary. He took a leave of absence from these positions while he was at the State Department.

As a Special Envoy to Northern Ireland, he has played an important role in the Northern Ireland peace process. However, after Reiss denied Gerry Adams a visa to the United States to spur the endorsement of policing and justice in Northern Ireland by Adams and his political party, Sinn Féin, Adams criticized Reiss on March 16, 2006 saying, "I don't have high regards for Mitchell Reiss's input into this process" and "If it is he who is advising the president, it's very very bad advice." Reiss responded, "We try very hard to be an honest broker. I think if you look at the record, it demonstrates quite clearly that we don't play favorites—that we call it as we see it . . . We try to keep our eye on the main objective here—which is moving the peace process forward and keeping the focus on the people of Northern Ireland." Less than a year later, in January 2007, Sinn Féin formally endorsed policing and justice, thereby paving the way for the historic power-sharing arrangement with Ian Paisley's Democratic Unionist Party on March 26, 2007.

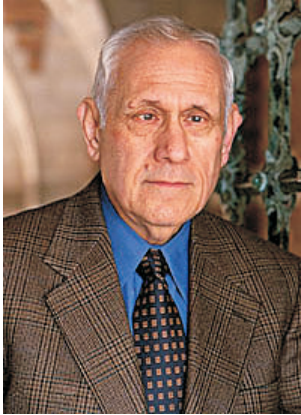


Dr. Jonathan D. Pollack

Jonathan D. Pollack is Professor of Asian and Pacific Studies and Chairman of the Asia-Pacific Studies Group at the U.S. Naval War College. Between 2000 and 2004 he also served as Chairman of the College's Strategic Research Department. His principal research interests include Chinese national security strategy; U.S.-China relations; U.S. foreign policy and defense strategy in Asia and the Pacific; Asian international politics; Korean politics and foreign policy; nuclear weapons and international security; and East Asian technological and military development.

Prior to joining the War College faculty in 2000, Dr. Pollack worked at the Rand Corporation in Santa Monica, California, where he served in senior research and management positions, including Chairman of the Political Science Department, Corporate Research Manager for International Policy, and Senior Advisor for International Policy. He received his M.A. and Ph.D. in Political Science from the University of Michigan, and was a post-doctoral research fellow at Harvard University. He has taught at Brandeis University, the Rand Graduate School of Policy Studies, UCLA, and the Naval War College. He is a member of the International Institute for Strategic Studies, the Council on Foreign Relations, the National Committee on U.S.-China Relations, and an emeritus member of the Committee on International Security and Arms Control, a standing committee of the National Academy of Sciences.

During 2008–2009, Dr. Pollack is conducting research on “Identity, Power, and Risk: Rethinking Korean Nuclearization,” under a grant from the Peace and Security Program of the John T. and Catherine D. MacArthur Foundation. He has authored or edited more than 25 books and research reports; has contributed nearly 70 chapters to various edited volumes and approximately 40 articles to professional journals in the United States, Asia, and Europe; and has published numerous strategic commentaries and op-eds. His recent publications include: *Strategic Surprise? U.S.-China Relations in the Early 21st Century* (2004); *Korea: The East Asian Pivot* (2006), and *Asia Eyes America: Regional Perspectives on U.S. Asia-Pacific Strategy in the 21st Century* (2007).



Dr. Donald Kagan

Donald Kagan is currently Sterling Professor of Classics and History at Yale University a title reserved for only the select few most accomplished academics at Yale. His course “The Origins of War” was one of the university’s most popular courses for twenty-five years. He currently teaches “Introduction to Ancient Greek History” and upper level History and Classical Civilization seminars focusing on topics from Thucydides to Spartan Hegemony.

Donald Kagan is an American historian at Yale specializing in ancient Greece, notable for his four-volume history of the Peloponnesian War. He was Dean of Yale College from 1989–1992. He formerly taught in the Department of History at Cornell University. In a review in *The New Yorker*, critic George Steiner said of Kagan’s seminal four-volume history of the Peloponnesian War: “The temptation to acclaim Kagan’s four volumes as the foremost work of history produced in North America in this century is vivid.” Kagan is generally considered the foremost scholar of Ancient Greek history at present.

Born into a Jewish family in Lithuania, Professor Kagan grew up in the Brownsville section of Brooklyn, New York, where his family emigrated shortly after the death of his father. He graduated from Brooklyn College, then received an MA from Brown University and a Ph.D. from the Ohio State University in 1958.

Winner of the National Humanities Medal for 2002, and a prominent social and political critic, his graduate courses include seminars in the writings of selected Greek historians and in selected periods in Greek history.



Dr. Eliot Cohen

Eliot Cohen is the Robert E. Osgood Professor of Strategic Studies at the Paul H. Nitze School of Advanced International Studies (SAIS) of the Johns Hopkins University and founding director of the Philip Merrill Center for Strategic Studies there. A graduate of Harvard College, he received his Ph.D. in political science at Harvard in 1982. After teaching at Harvard and at the Naval War College (Department of Strategy) he served on the policy planning staff of the Office of the Secretary of Defense, coming to SAIS in

1990. His most recent book is *Supreme Command: Soldiers, Statesmen, and Leadership in Wartime* (Free Press, 2002); other books include (with John Gooch) *Military Misfortunes: The Anatomy of Failure in War*. In 1991–93 he directed the US Air Force’s official multi-volume study of the 1991 Gulf War, the *Gulf War Air Power Survey*. He has served as an officer in the United States Army Reserve, and as a member of the Defense Policy Advisory Board of the Office of the Secretary of Defense as well as other government advisory bodies. From 2007 to 2009 he was Counselor of the Department of State, serving as Secretary Condoleezza Rice’s senior adviser on strategic issues.



Dr. Daniel Byman

Daniel Byman is Associate Professor and Director of the Security Studies Program and the Center for Peace and Security Studies at Georgetown University's Edmund A. Walsh School of Foreign Service. He is also a nonresident Senior Fellow at the Saban Center for Middle East Policy at the Brookings Institution. Dr. Byman has served as a Professional Staff Member with both the National Commission on Terrorist Attacks on the United States ("The 9-11 Commission") and the Joint 9/11 Inquiry Staff of the House and

Senate Intelligence Committees. He has also worked as the Research Director of the Center for Middle East Public Policy at the RAND Corporation and as an analyst of the Middle East for the U.S. intelligence community. Dr. Byman has written widely on a range of topics related to terrorism, international security, and the Middle East. His latest book is *Deadly Dynamics: States That Sponsor Terrorism* (Cambridge University Press, 2005).



Dr. John H. Maurer

Professor John H. Maurer serves as the Chair of the Strategy and Policy Department at the Naval War College. He is a graduate of Yale University and holds an M.A.L.D. and Ph.D. in International Relations from the Fletcher School of Law and Diplomacy, Tufts University. Before joining the faculty of the Naval War College, he served as executive editor of *Orbis: A Journal of World Affairs*, and held the position of senior research fellow at the Foreign Policy Research Institute. He served on the Secretary of the Navy's advisory committee on naval history. In addition, he is the author or editor

of books examining the outbreak of the First World War, military interventions in the developing world, naval arms control between the two world wars, and Winston Churchill's views on British foreign policy and strategy. His current research includes work on Winston Churchill and Great Britain's decline as a world power, and great power arms competitions. In June 2001, he received the U.S. Navy's Meritorious Civilian Service Award.



Dr. Anne-Marie Slaughter

On January 23, 2009, Secretary of State Hillary Clinton announced the appointment of Dr. Anne-Marie Slaughter as the new Director of Policy Planning. Dr. Slaughter comes to the Department of State from Princeton University where she served as Dean of the Woodrow Wilson School of Public and International Affairs and the Bert G. Kerstetter '66 University Professor of Politics and International Affairs. Prior to becoming Dean, she was the J. Sinclair Armstrong Professor of International, Foreign and Comparative Law and the Director of Graduate and International Legal Studies at Harvard Law School. She also taught at Harvard's Kennedy School and the University of Chicago Law School.

Dr. Slaughter is a distinguished writer, commentator, and teacher on a wide range of international affairs issues. Her most recent book, *The Idea That Is America: Keeping Faith with Our Values in a Dangerous World*, was published by Basic Books in 2007. In 2006 she co-authored the final report of the Princeton Project on National Security, "Forging a World of Liberty under Law," with professor John Ikenberry.

Dr. Slaughter earned an A.B. from Princeton University, a J.D. from Harvard Law School, and an M.Phil and D.Phil from Oxford University. Her doctoral dissertation examined "Conceptions of the German Question in West German Domestic Politics, 1975-1985."



Prof. Michael S. Doran

Mike Doran is an academic expert on US foreign policy, who has held a number of senior government posts related both to Middle Eastern affairs and to strategic communication. On January 20, 2009, he assumed a faculty appointment at the Wagner School of Public Service at New York University. Immediately before returning to academia, he served as Senior Adviser to the Under Secretary for Public Diplomacy and Public Affairs in the State Department. Prior to that, he held an appointment at the Pentagon, as the Deputy Assistant

Secretary of Defense for Support to Public Diplomacy, and at the NSC, as the Senior Director for the Near East and North Africa.

At State and DoD, Doran was responsible for promoting greater cooperation between the two departments in the field of strategic communication, with a particular emphasis on countering ideological support for terrorism. In recognition of his efforts, he received the Secretary of Defense Medal for Outstanding Public Service. At the White House, Doran helped to devise and coordinate national strategies on a variety of Middle East issues, including Arab-Israeli relations and the containment of Iran.

Prior to government service, Doran taught at Princeton University, focusing on the international politics of the Middle East. His publications include a book, *Pan-Arabism before Nasser*, which analyzes the first Arab-Israeli war as an inter-Arab conflict; and an article in *Foreign Affairs*, "Somebody Else's Civil War," which was the first piece after the attacks to argue what has now become the common wisdom: that Osama bin Laden used the attacks of 9/11 as a weapon in his struggle against his Muslim enemies.



Dr. Thomas Fingar

Dr. Thomas Fingar is Payne Distinguished Lecturer in the Freeman Spogli Institute for International Studies at Stanford University. From May 2005 through December 2008, he served as the first Deputy Director of National Intelligence for Analysis and, concurrently, as Chairman of the National Intelligence Council.

Dr. Fingar served previously as Assistant Secretary of the State Department's Bureau of Intelligence and Research, Principal Deputy Assistant Secretary (2001–2003), Deputy Assistant Secretary for Analysis (1994–2000), Director of the Office of Analysis for East Asia and the Pacific (1989–1994), and Chief of the China Division (1986–1989). Between 1975 and 1986 he held a number of positions at Stanford University, including Senior Research Associate in the Center for International Security and Arms Control. Dr. Fingar is a graduate of Cornell University (A.B. in Government and History, 1968), and Stanford University (M.A., 1969 and Ph.D., 1977 both in Political Science).



Dr. Shibley Telhami

Shibley Telhami is the Anwar Sadat Professor for Peace and Development at the University of Maryland, College Park, and non-resident senior fellow at the Saban Center at the Brookings Institution.

He has also taught at Cornell University, the Ohio State University, the University of Southern California, Princeton University, Columbia University, Swarthmore College, and the University of California at Berkeley, where he received his doctorate in political science.

Professor Telhami has served as Advisor to the US Mission to the UN, as advisor to former Congressman Lee Hamilton, as a member of the US delegation to the Trilateral US-Israeli-Palestinian Anti-Incitement Committee, on the Iraq Study Group, and on the US Advisory Group on Public Diplomacy for the Arab and Muslim World. Among his numerous publications is his best-selling book, *The Stakes: America and the Middle East*, which was selected by *Foreign Affairs* as one of the top five books on the Middle East in 2003.

He conducts extensive public opinion surveys in the Arab world and has been a regular commentator in national and international media. He is a member of the Council on Foreign Relations and serves on the board of Human Rights Watch (and as Chair of Human Rights Watch/Middle East).



Dr. Nikolas K. Gvosdev

Nikolas K. Gvosdev is a professor of national security studies at the U.S. Naval War College.

He was the Editor of *The National Interest* and a Senior Fellow of Strategic Studies at The Nixon Center. He is currently a senior editor at *The National Interest*.

Dr. Gvosdev is a frequent commentator on U.S. foreign policy and international relations, Russian and Eurasian affairs, developments in the Middle East, and the role of religion in politics. He received his doctorate from St Antony's College, Oxford University, where he studied on a Rhodes Scholarship. He was also associate director of the J.M. Dawson Institute of Church-State Studies at Baylor University.

Dr. Gvosdev is the author or editor of six books, including the co-author of *The Receding Shadow of the Prophet: The Rise and Fall of Political Islam*.



Mr. Greg Mortenson

Greg Mortenson is the founder of nonprofit Central Asia Institute and co-author of New York Times bestseller *Three Cups of Tea*.

Three Cups of Tea: One Man's Mission to Promote Peace . . . One School at a Time, co-authored by David Oliver Relin (Penguin 2007) was also a TIME Magazine Asia Book of the Year, received the Pacific Northwest Booksellers Association (PNBA) nonfiction Book Award, and the prestigious 2007 KIRIYAMA nonfiction book award.

Mortenson grew up on the slopes of Mt. Kilimanjaro, Tanzania from 1958 to 1973. His father established a teaching hospital, Kilimanjaro Christian Medical Center, and his mother founded the International School Moshi.

He was a U.S. Army medic in Germany during the Cold War (1977–1979), where he received the Army Commendation Medal, and later graduated from the University of South Dakota in 1983, and pursued graduate studies in neurophysiology.

His lifelong interest in mountaineering culminated in a 1993 climb of Pakistan's treacherous K2, the world's second highest mountain, which changed his life.

Since 1993, Mortenson has dedicated his life as a humanitarian devoted to promote education, especially for girls, in remote, volatile regions of Pakistan and Afghanistan.

As of 2007, Mortenson has established 58 schools in rural Pakistan and Afghanistan, which provide education to over 24,000 children, including 14,000 girls, where few education opportunities existed before.

In 1996, he survived an eight day armed kidnapping in the Northwest Frontier Province tribal areas of western Pakistan, escaped a 2003 firefight with feuding Afghan warlords by hiding for eight hours under putrid animal hides in a truck going to a leather-tanning factory. He has overcome two fatwehs from Islamic mullahs, and also received hate mail and threats from his fellow Americans after 9/11, for helping Muslim children with education.

Mortenson is a living hero to rural communities of Afghanistan and Pakistan, where he has gained the trust of Islamic leaders, military commanders and tribal chiefs from his tireless effort to champion education, especially for girls.

He is one of few foreigners who has worked extensively for fourteen years in the region now considered the front lines of the war on terror. Mortenson has traveled to more than sixty countries in his lifetime.

His cross-cultural expertise has brought him to speak on U.S. Capital Hill, national think tanks, the Pentagon, Dept. of Defense, U.S. State Dept., libraries, outdoor groups, universities, schools, churches, mosques, synagogues, business and civic groups, women's organizations and much more.

Mortenson is an advocate of girls' education as one of the major solutions to bring economic development, peace and prosperity to impoverished societies, and says, "you can hand out condoms, drop bombs, build roads, or put in electricity, but until the girls are educated a society won't change."

NBC newscaster Tom Brokaw calls Mortenson "one ordinary person, with the right combination of character and determination, who is really changing the world."



Dr. Michael O'Hanlon

Michael O'Hanlon is a senior fellow in Foreign Policy at the Brookings Institution, where he specializes in U.S. defense strategy, the use of military force, homeland security and American foreign policy. He is a visiting lecturer at Princeton University, and a member of the International Institute for Strategic Studies and the Council on Foreign Relations.

O'Hanlon's latest books are *Hard Power: The New Politics of National Security* (with Kurt Campbell) and *A War Like No Other*, about the U.S.-China relationship and the Taiwan issue, with Richard Bush. His previous books include a multi-author volume, *Protecting the Homeland 2006/2007* (Brookings, 2006); *Defense Strategy for the Post-Saddam Era* (Brookings, 2005); *The Future of Arms Control* (Brookings, 2005), co-authored with Michael Levi; and a related book, *Neither Star Wars nor Sanctuary: Constraining the Military Uses of Space* (Brookings, 2004). Together with Mike Mochizuki, he wrote *Crisis on the Korean Peninsula* (McGraw-Hill) in 2003; he also wrote *Expanding Global Military Capacity for Humanitarian Intervention* (Brookings) that same year.

O'Hanlon's other works include *Defense Policy Choices for the Bush Administration* (Brookings, 2002); *Defending America: The Case for National Missile Defense* (Brookings, 2001), co-authored with James Lindsay; *Technological Change and the Future of Warfare* (Brookings, 2000); and *Winning Ugly: NATO's War to Save Kosovo* (Brookings, 2000), co-authored with Ivo Daalder. His major articles include "Iraq Without a Plan," *Policy Review* (January 2005); "Clinton's Strong Defense Legacy," *Foreign Affairs* (November/December 2003); and "A Flawed Masterpiece: Assessing the Afghanistan Campaign," *Foreign Affairs* (May/June 2002). He is also the senior scholar responsible for Brookings' Iraq Index, which he created and has compiled with Jason Campbell, Nina Kamp, and Adriana Iñs de Albuquerque.

O'Hanlon has written several hundred opeds in newspapers including *The Washington Post*, *The New York Times*, *The Los Angeles Times*, *The Washington Times*, and *The Japan Times*. He has also contributed to *The Financial Times*, *The Wall Street Journal*, and many other papers. O'Hanlon has appeared on television or spoken on the radio more than 1,000 times since September 11, 2001. He is also a commentator for Alhurra television.

O'Hanlon was an analyst at the Congressional Budget Office from 1989–1994. He also worked previously at the Institute for Defense Analyses. His Ph.D. from Princeton is in public and international affairs; his bachelor's and master's degrees, also from Princeton, are in the physical sciences. He served as a Peace Corps volunteer in Congo/Kinshasa (the former Zaire) from 1982–1984, where he taught college and high school physics in French.



Dr. Tom Mahnken

Thomas G. Mahnken is a Visiting Scholar at the Philip Merrill Center for Strategic Studies at The Johns Hopkins University's Paul H. Nitze School of Advanced International Studies (SAIS). Between 2006 and 2009, he served as the deputy assistant secretary of defense for policy planning. In that capacity, he advised the Secretary of Defense and Under Secretary of Defense for Policy on strategy and planning.

Prior to joining the Defense Department, he served as a Professor of Strategy at the U.S. Naval War College. From 2004 to 2006 he was a Visiting Fellow at the Merrill Center at SAIS.

During the 2003–04 academic year, he served as the Acting Director of the SAIS Strategic Studies Program.

Mahnken earned his BA from the University of Southern California and his MA and Ph.D. from Johns Hopkins SAIS. He is the author of *Technology and the American Way of War Since 1945* (Columbia University Press, 2008) and *Uncovering Ways of War: U.S. Intelligence and Foreign Military Innovation, 1918–1945* (Cornell University Press, 2002) and co-editor of *Strategic Studies: A Reader* (Routledge, 2007). He is also editor of *The Journal of Strategic Studies*.



Dr. Patrick M. Cronin

The Honorable Dr. Patrick M. Cronin was appointed as Director of the Institute for National Strategic Studies (INSS) in December 2007. INSS was established by the Secretary of Defense in 1984 to provide strategic insights for senior Department of Defense officials and decision-makers. Dr. Cronin has had a 25-year career inside government and academic research centers, spanning defense affairs, foreign policy, and development assistance.

Dr. Cronin returns to his home in Washington, D.C., after serving more than two years at the London-based International Institute for Strategic Studies (IISS), where he was the Director of Studies, Editor of the *Adelphi Papers*, and Executive Director of the Armed Conflict Database. Prior to joining IISS, Dr. Cronin was Director of Research and Senior Vice President at the Center for Strategic and International Studies (CSIS) in Washington, D.C.

In 2001, Dr. Cronin was confirmed by the Senate to the third-ranking position at the U.S. Agency for International Development. While serving as Assistant Administrator for Policy and Program Coordination, Dr. Cronin led agency, interagency, and international policy deliberations, as well as the interagency task force that helped design the Millennium Challenge Corporation (MCC). From 1998 until 2001, Dr. Cronin served as Director of Research at the U.S. Institute of Peace.

Dr. Cronin spent seven years at the National Defense University, arriving at INSS in 1990 as a Senior Research Professor covering Asian and long-range security issues. He was the founding Executive Editor of *Joint Force Quarterly*, and subsequently became both Deputy Director and Director of Research at the Institute. He received the Army's Meritorious Civilian Service Award upon his departure from NDU in 1997.

Dr. Cronin has been a senior analyst at the Center for Naval Analyses, a U.S. Naval Reserve Intelligence officer, and an analyst with the Congressional Research Service and SRI International. He was Associate Editor of *Strategic Review*; and while an undergraduate, worked for the *Miami Herald* and the *Fort Lauderdale News*.

Dr. Cronin has taught at several universities. He was an adjunct professor at Georgetown University's Security Studies Program, The Johns Hopkins University's Paul H. Nitze School of Advanced International Studies (SAIS), and the University of Virginia's Woodrow Wilson Department of Government.

Dr. Cronin read International Relations at St Antony's College, University of Oxford, where he received both his M.Phil. and D.Phil. degrees. He graduated with high honors from the University of Florida where he was awarded the outstanding graduate award from the College of Journalism and Communications.



Prof. Robert C. Rubel

Professor Rubel, a retired Navy captain, is currently Dean of the Center for Naval Warfare Studies at the U.S. Naval War College. Prior to assuming this position, he was Chairman of the Wargaming Department of the Naval War College. A thirty-year Navy veteran, he received his commission through the Naval Reserve Officer Training Corps at the University of Illinois. He subsequently became a light attack naval aviator, flying the A-7 Corsair II and later the F/A-18 Hornet. He commanded Strike Fighter Squadron 131 and also served as the Inspector General at

U.S. Southern Command.

Professor Rubel's shore assignments were principally involved with professional military education. He is a graduate of the Spanish Naval War College in Madrid and the U.S. Naval War College in Newport, RI. He completed three separate faculty tours at the U.S. Naval War College as a joint military operations instructor and ultimately as the Deputy Dean of the Center for Naval Warfare Studies. During these tours he served as the William F. Halsey Chair of Air Strike Warfare and later the Colin Powell Chair of Joint Warfare. He gained extensive experience with service and joint education policy through his participation as an accreditation team member on the Chairman of the Joint Chiefs of Staff Process for the Accreditation of Joint Education (PAJE) Team. He also served as the special assistant for joint education to the Dean of Academics. After retiring from the Navy, he became director of the Research and Analysis Division within the Naval War College's Wargaming Department, and in 2004 became Chairman of the Department. In addition, he has been a visiting lecturer at a number of international professional military education institutions, including the German Armed Forces Staff College, the Mexican Naval War College, the British Joint Services Staff College and the Colombian Senior War College.

Professor Rubel has earned master's degrees from Salve Regina University and the Naval War College. He has published a number of articles on a variety of subjects including security engagement strategy, joint operational art, advanced wargaming and air warfare.

INDEX

	Page
Dr. Daniel Byman, Georgetown University ·····	14
Dr. Eliot Cohen, Johns Hopkins University ·····	13
General James T. Conway, U.S. Marine Corps, Commandant of the Marine Corps ·····	3
Dr. Patrick M. Cronin, National Defense University ·····	25
Professor Michael S. Doran, New York University ·····	17
Dr. Thomas Fingar, Stanford University ·····	18
Dr. Nikolas K. Gvosdev, U.S. Naval War College ·····	20
Dr. G. John Ikenberry, Princeton University ·····	21
Dr. Donald Kagan, Yale University ·····	12
The Honorable Raymond Edwin “Ray” Mabus U.S. Secretary of the Navy ·····	1
Dr. Thomas G. Mahnken, Johns Hopkins University ·····	24
Dr. John H. Maurer, U.S. Naval War College ·····	15
Mr. Greg Mortenson, Central Asia Institute ·····	21
Dr. Michael O’Hanlon, Brookings Institution ·····	23
Ambassador Mary Ann Peters Provost, U.S. Naval War College ·····	5
Dr. Jonathan D. Pollack, U.S. Naval War College ·····	11
Ambassador Mitchell Reiss, The College of William and Mary ·····	10
Dr. Kenneth Rogoff, Harvard University ·····	6
Admiral Gary Roughead, U.S. Navy Chief of Naval Operations ·····	2
Professor Robert C. Rubel, U.S. Naval War College ·····	26
Dr. Anne-Marie Slaughter, U.S. State Department ·····	16
Dr. Shibley Telhami, University of Maryland ·····	19
Dr. Stephen Walt, Harvard University ·····	7
Rear Admiral James “Phil” Wisecup, U.S. Navy President, U.S. Naval War College ·····	4



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