

EMC CHAIR SYMPOSIUM: MARITIME STRATEGY

MARCH 22-24, 2016

This third maritime-centric EMC Chair symposium is a follow-up to the release of the 2015 “A Cooperative Strategy for 21st Century Seapower.” The symposium will explore maritime strategy, concepts essential to implement the maritime strategy, and international reactions to it. Participants from DOD, academia, and the policy community will convene in Newport to discuss maritime issues. The implications are important for understanding the types of missions combatant commanders will execute and the types of equipment and training the sea services must provide to support these missions.

TUESDAY, MARCH 22 (Attire – Military: Service Dress Blue or equivalent, Civilian: Coat and Tie)

5:30 p.m. Bus departs hotel for Naval War College

6:00 Welcome Reception – Luce-Mahan Flag Passageway

7:00 Opening Dinner – Mahan Rotunda

Keynote Address

Mr. David E. Sanger, *The New York Times*

9:30 Bus departs Naval War College

WEDNESDAY, MARCH 23 (Attire – Military: Service Dress Blue or equivalent, Civilian: Coat and Tie)

8:00 a.m. Vans depart hotel for Naval War College

8:30 Registration and Coffee

9:00 Welcoming Remarks

- Dr. Derek S. Reveron, EMC Informationist Chair, U.S. Naval War College
- RADM P. Gardner Howe III, USN, President, U.S. Naval War College

9:15 Keynote Address

VADM Charles D. Michel, USCG, Vice Commandant, U.S. Coast Guard

10:00 Break

10:15 Panel 1: International Perspectives on Maritime Strategy

The 2007 maritime strategy and its 2015 update stress the importance of partnering with navies around the world to provide maritime security. The 2015 revision of the Cooperative Strategy devotes an entire section to international partnerships because, “By expanding our network of allies and partners and improving our ability to operate alongside them, naval forces: foster the secure environment essential to an open economic system based on the free flow of goods, protect U.S. natural resources, promote stability, deter conflict, and respond to aggression.” The panel will investigate this strategic approach to global maritime security, and discuss the effectiveness and limitations of the strategy. By bringing together international officers to reflect on the strategy and global role of the U.S. Navy, panelists will consider the challenges and opportunities for an internationalist maritime strategy.

- ADM Nirmal Verma, IN (Ret.), U.S. Naval War College
- ADM Guillermo E. Barrera Hurtado, ARC (Ret.), U.S. Naval War College
- RAdm Christopher Parry, CBE, University of Reading
- CDRE Lee Cordner, RAN (Ret.), The University of Adelaide

Moderated by CAPT Anthony Cowden, U.S. Navy, U.S. Naval War College

12:00 Lunch Address

Dr. Thomas Hughes, School of Advanced Air and Space Studies

1:00 p.m. Address

Dr. Andrew C. Winner, U.S. Naval War College

1:15 Panel 2: Reflections on Maritime Strategy

The panel will review how the U.S. Navy, Marine Corps, and Coast Guard refreshed the 2007 Cooperative Strategy to keep pace with changing times. Panelists will explain the advantages and drawbacks of how the sea services make strategy, draw lessons from the making of the 2007 maritime strategy, and furnish insight into how the services can execute the 2015 strategy in contested waters. The panel will shed light on how the U.S. Navy can reconnect maritime strategy to larger national purposes.

- CAPT Peter D. Haynes, U.S. Navy, U.S. Special Operations Command
- Mr. Bryan McGrath, The FerryBridge Group
- CDR Andrea H. Cameron, U.S. Navy, U.S. Naval War College
- Mr. Peter M. Swartz, CNA

Moderated by Dr. James Holmes, U.S. Naval War College

2:45 Break

3:00 Panel 3: Navy Force Development

The 2015 maritime strategy calls for the Navy to possess a wide-ranging set of capabilities including: all domain access, deterrence, sea control, power projection, and maritime security. Along with these capabilities, the updated strategy brings forward several concepts which, if implemented successfully, will enable the Navy to leverage partnerships with other services and countries, better prepare its people to implement the strategy in the future, and develop needed capabilities in the “electromagnetic-cyber” environment. This panel will offer perspectives on what force structure elements will be needed to achieve these objectives taking into account the growing threats around the world combined with budget realities.

- Dr. Henry Hendrix II, Center for a New American Security
- Ms. Lena S. Andrews, PhD candidate, Massachusetts Institute of Technology
- Prof. Jeffrey E. Kline, Naval Postgraduate School
- Mr. Paul S. Giarra, Global Strategies & Transformation

Moderated by Prof. Roger H. Ducey, U.S. Naval War College

4:30 Reception at Naval War College Museum

6:00 Vans depart Naval War College for Hotel

THURSDAY, MARCH 24 (Attire – Military: Service Dress Blue or equivalent, Civilian: Coat and Tie)

8:00 a.m. Vans depart hotel for Naval War College

8:30 Panel 4: New Perspectives on Maritime Strategy

This panel will offer perspectives from young scholars to illustrate how strategic theory interacts with the 21st century’s challenges. Serving as a bridge between today’s strategy documents and the future, these scholars will offer new perspectives on maritime strategy.

- Dr. Lukas Milevski, Changing Character of War Programme, University of Oxford
- Mr. Adam Elkus, PhD student, George Mason University
- Mr. Nicholas C. Prime, PhD candidate, King's College London

Moderated by Dr. Peter A. Dombrowski, U.S. Naval War College

10:00 Break

10:15 Address
Dr. Carol Atkinson, University of Southern California

10:45 Break

11:00 Panel 5: Maritime Warfare

"A Cooperative Strategy for 21st Century Seapower" declares that "the Sea Services operate in the world's oceans to protect the homeland, build security globally, project power, and win decisively. This ability to maneuver globally on the seas and to prevent others from using the sea against our interests constitutes a strategic advantage for the United States." Yet the ability to maneuver is increasingly challenged as adversaries employ anti-access/area-denial concepts and weapons against the U.S. and its partners. Consequently, new concepts are needed to employ naval forces in denied areas. The aim of this panel is to investigate how the sea services will operationalize concepts of maritime warfare.

- Mr. Bryan Clark, Center for Strategic and Budgetary Assessments
- Dr. Francis G. Hoffman, National Defense University
- Dr. William F. Bundy, U.S. Naval War College
- CDR Benjamin Armstrong, U.S. Navy, PhD candidate, King's College London

Moderated by Prof. Richard Crowell, U.S. Naval War College

12:30 p.m. Lunch Address

Dr. Sarah C. M. Paine, U.S. Naval War College

1:30 Panel 6: Humanitarian Assistance and Disaster Relief

Humanitarian organizations, international agencies, and militaries increasingly find themselves faced with complex emergencies and natural disasters in urban settings. Future climate change projections place coastal mega-cities at even greater risk than they are today. The high population density and intricate physical infrastructures contained within urban environments present a multitude of challenges to civilian-military coordination efforts and can significantly hinder effective responses. The U.S. Armed Forces routinely supports the U.S. Agency for International Development in responding to major disasters overseas that threaten the safety and well-being of U.S. citizens, as well as those of other countries. America's Sea Services possess a broad range of rapidly deployable capabilities that have proven critical to life-saving and relief efforts during complex crises, when other responding organizations' capabilities have been exceeded or are unable to provide a comprehensive response given the magnitude of the disaster. This panel will explore the challenges that exist during urban emergencies and possible strategies, concepts, training opportunities, and organizational changes that the U.S. Sea Services can institute to improve the efficacy of civilian-military humanitarian responses in these environments.

- Dr. Michael D. Lappi, Harvard Humanitarian Initiative
- Dr. Ronak B. Patel, Stanford University School of Medicine
- Dr. Joseph DiRenzo III, U.S. Coast Guard Research and Development Center
- Ms. Julia Brooks, Harvard Humanitarian Initiative

Moderated by Prof. David Polatty, U.S. Naval War College

3:00 Concluding Remarks

3:30 Vans depart Naval War College for Hotel or Airport